

MooD 16

Getting Started Guide

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MooD 16 Getting Started Guide (MooD 16 Build 032)

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Introduction and about this guide

This guide is aimed at users new to the MooD Intelligent Architecture Platform (MooD 16). It assumes a familiarity with the basic purpose of Enterprise Architecture, Performance Governance and Business Modelling.

MooD is feature rich and this guide introduces many of these features. It is not meant to be read cover to cover. Nevertheless, it is structured as follows:

• Introducing MooD technology (page 10)

This outlines what MooD is, and what it can be used for.

• Repository Manager (page 11)

Architectures are held in repositories (databases). This short section introduces Repository Manager. There is a separate *Repository Manager* guide.

• Business Architect (page 13)

This is where you create and manipulate business models. As Business Architect is the application you will use most, the bulk of this guide is dedicated to it. This section is subdivided into sections on key concepts, the user interface, building element hierarchies, and finally a section covering many of Business Architect's key features.

This is a *Getting Started Guide*. It is principally aimed at explaining the MooD workflow and introducing key features.

About boxes like this

Boxes like this include supplementary information. Reading them is not critical to getting started. But, if you want to know more, they give you a fuller picture.

Suggested reading order for users new to MooD

Everything in MooD revolves around elements and the relationships between them. Because of this, if you are new to MooD and Business Architect, we suggest you look at the *Elements in Business Architect* section first, and then look at the *Key features* section as you add and encounter things in your repository (queries are particularly important to understand). As you do this, refer to the *Key concepts* section for background, and the *User interface* section for help in fully utilizing the working environment. This guide is not meant to be read cover to cover as some of the concepts and user interface features will only become apparent when you use particular features.

Only a subset of the documentation is included with the installation. More documentation is available on our support site including:

- Guides such as: Aggregation Designer, Aggregation Fact Builder, Aggregation performance, Excel Import synchronizer, Denormalised Excel synchronizer, Model Driven Documents (MDD), Free Form Matrix, Epochs, Measures, General chart, Radial chart, Clock Face chart, Project and Risk Performance charts, World Map panel, Data Tables theme, Deployment Packs, User management and Permissions, Active Publisher Setup, and using SSIS with MooD.
- Several shorter pieces of documentation are also available as "Quick Guides" and new documentation is added throughout the year and particularly alongside a wide product build release.

• Short videos are available covering Aggregations, Aggregation caching, MDD, Measures, pinning variables, Queries and Query Builder, Relationships, Excel Import SAT functionality and Session Variables. New videos are added as they are produced.

Go to the Support area at www.moodinternational.com to see the full list of documentation available.

Technical support

MooD 16 is backed by a dedicated UK based technical support team. Contact details can be found on Repository Manager's **File** tab.

Note: You may be supported by an intermediary and not directly by MooD International. Your system administrator should be able to provide you with details.

Introducing MooD technology

MooD International's Intelligent Architecture Platform is an award-winning software platform for:

- Enterprise Architecture, business models and 'traditional' architectures.
- Developing performance governance solutions. Solutions leverage business models.

The MooD Intelligent Architecture Platform comprises two main components:

• MooD Business Architect:

A Windows client-side application used to develop and manage the business model, and to configure MooD solutions based on it.

• MooD Active Enterprise:

A set of Windows server products that exploit standard enterprise web technologies to deploy solutions across a wide community of users.

Put simply, Business Architect lets you build models and solutions. Active Enterprise lets you deploy solutions on the web.

These key MooD components are supported by other components and technologies, including:

• Repository Manager:

A business model is held in a repository (database). This application lets you manage your repositories, and open them in Business Architect.

• Synchronization Activation Technology (SAT):

This MooD technology lets you synchronize your business model with external applications and data sources. You can have any number of synchronizations, and you manage them in Business Architect.

Data Table Themes

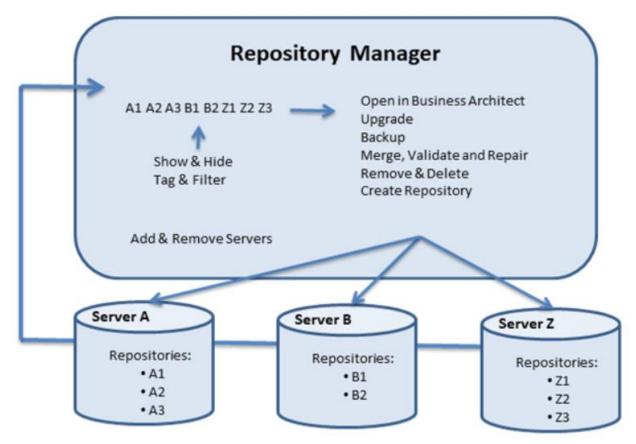
A high performance method of connecting directly to external data.

This is a very brief overview. MooD International's website (www.moodinternational.com) includes much more information on MooD technology.

Repository Manager

This section is a basic introduction to repositories and Repository Manager. There is a *Repository Manager Guide* that covers these aspects in detail.

About repositories, servers and Repository Manager



A **repository** is the entity that holds your architecture. It is a database instance that collects together everything that makes up your architecture.

Repositories exist on **servers**. In MooD, servers are database servers, not just physical servers. A physical server can contain many database servers, in which there could be many MooD Repositories. **Tags** are useful to help manage many repositories.

When you start MooD from the desktop icon, Repository Manager starts first. Use Repository Manager to define which servers and repositories should be available to you, from there you can use it to:

- Open a repository in Business Architect.
- See repository details such as size and last modified time.
- Create, rename, remove (hide) or delete repositories.
- Upgrade repositories when you get a version of MooD with a new schema (if you install a new version and all your repositories appear brown (sepia), it is due to a change in schema). See *About schemas* next for more details.
- Create backups (SQL Server only). (To restore a backup, you can drag the **.bak** file into a group on the **Repositories** tab.

- Merge repositories together.
- Validate and repair the data within a repository. Validation is a recommended step prior to making a repository available using Active Enterprise. Validation can also help resolve structural issues within a database.
- Improve database performance by defragmenting storage.
- Manage your MooD licence.

About schemas

All builds of MooD and consequentially all MooD repositories have an underlying schema. This is the database structure it is built upon. The MooD schema changes less frequently that the MooD build. Builds introduce features and fixes on top of a schema. Hence, a schema can support several builds. The schema only changes when a new feature requires a change to the underlying database.

Repositories that do not match the schema of your current build appear in shades of brown (sepia) and cannot be opened in your version of MooD unless upgraded to the same schema. To upgrade, first ensure you have a backup of the repository, then highlight the repository and then select **Upgrade** (it is one of the few commands available to you). However, note the following:

Once a repository has been upgraded to a new schema, you cannot open it in a version of MooD with an earlier schema.

Note: If you have a repository that appears brown and you are not given the **Upgrade** option, the repository is on a newer schema than your current installation. You will not be able to open this repository unless you get a newer version of MooD itself.

Mandating a Build

Business Architect includes a complementary feature called *mandate*. This lets you specify a specific MooD build (version of Business Architect) that the repository must be edited with. If you try and open a repository on a different build (but same schema), Business Architect warns you but will let you proceed. Mandating a build helps development teams ensure they always work on a set build of Business Architect. Mandating is optional and can be found (in Business Architect) under File > Manage Repository > Mandate a Build of Business Architect.

Business Architect

Business Architect is where you construct and leverage your Enterprise Architecture to provide solutions. Business Architect is covered in the following sections:

• Key concepts (page 14)

Some key concepts that you need to know when using MooD.

• Business Architect's user interface (page 22)

Helps you understand, and get the most from, Business Architect's workspace.

• Elements in Business Architect (page 56)

How to develop element hierarchies.

• Key features in Business Architect (page 73)

This section introduces some of the features available to you. For example, it includes sections on queries, action panels, aggregations, synchronization and **Manage Themes**.

About permissions

This guide assumes you have been granted **Administrator** user privileges on a repository. If you find that some features are denied you, ask your system administrator about the permissions you have. In addition, some themes can be configured to restrict certain functionality. Your system administrator (or a more experienced user) should be able to advise you.

Key concepts

When using Business Architect, you will become familiar with the following terms and concepts introduced here:

- Theme
- Element (page 14)
 - Subject element
- Relationship (page 16)
- Measure (includes epoch) (page 17)
- Model (page 18)
- Panel (page 18)
- Query (page 18)
- Matrix (page 19)
- Aggregation (page 20)
- Synchronization (page 20)

Some sections include info boxes that provide more detail should you wish to develop your knowledge of a concept further.

Theme

Themes are blueprints. They are a classification and structural definition of elements and the relationships that can exist between them. Themes define the meta-model for your enterprise architecture or business model.

Any themes that you (or the person responsible for your meta-model) add are known as **universal themes**. Universal themes support one or more **element types**. Element types define the fields that an element can have.

Themes correspond to element hierarchies in the Explorer Tree. If a theme has more than one element type, when you create elements, you choose which element type to base the new element on. For example, if you have a Projects theme that includes Internal Project and External Project element types, when you create an element you choose between these types.

More on themes - What you might have

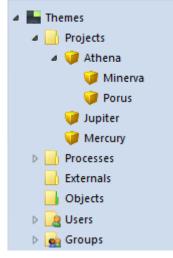
If you use Repository Manager to add a new repository, it will have some default themes, including the Processes, Objects, and Users themes. These themes are not universal themes so you cannot add more element types to them.

To see what themes you have and explore their structure, on the ribbon, click **File**, point to **Manage Repository**, and then click **Manage Themes**. This opens the **Manage Themes** dialog box. You should be careful about changing things. However, you can use **Manage Themes** to hide themes so that they do not appear in Explorer Tree. See *Introducing Manage Themes* (page 151) for more information.

Element

An **element** is any instance of an element type within a theme. Elements are the building blocks of your business model. Elements exist in a hierarchy, and each element is uniquely

identifiable within a repository. This is easily seen in Business Architect's Explorer Tree, as shown in the following image:



Elements are the focal point of Business Architect. You can easily see your elements, open and view or modify their definitions, relationships and dependencies, and manage all the things associated with them such as models, matrices and queries. Most things in Business Architect revolve around the concept of the element.

More on elements - Relationships, dependencies and variants

Elements exist within a hierarchy. This hierarchy is constructed using parent child **relationships** within a theme.

An element's:

- parent element is its immediate ancestor element.
- child elements are its immediate descendant elements.
- **sibling** elements are any elements located at the same level in the hierarchy.
- **ancestor** elements are any elements higher in the element hierarchy (the theme is at the top of any hierarchy).
- **descendant** elements are any elements lower down the element hierarchy.

Relationships can also be non-hierarchical. You have **standard relationships** between things like Project elements and Team elements, and **measure relationships** between things like Project elements and Cost measures.

Relationships are one type of **dependency**. An element can have other dependencies, including measures and aggregations involving the element, and models where the element is used. For any element, in Business Architect, you can view a pane (the Examine pane) showing you all its dependencies organized by category. This lets you quickly understand an element's place within a repository.

Elements can also have, or be, **variants**. Variants are copies of elements and their relationships. Variants know what elements they are derived from, and elements know of their variants. See *Variants* on page 139 for more details.

Subject element

A key concept in Business Architect is the **subject element**. This is the element that is the primary focus of models, Info panels, charts, queries and other items. It is the starting point for many dialog boxes and features.

Business Architect often assumes the subject element for you, but you can usually change it or make it a parameter so that you can **pin** it to something else.

Relationship

Relationships define how element types can relate to other element types or to measures. As such you have **standard relationships** and **measure relationships**. Relationships are nonhierarchical (i.e. not parent child). Relationships are defined within **Manage Themes**. Element types can include **relationship fields** which dictate which relationship can be held in that field (what element types or measure types you can drag into it).

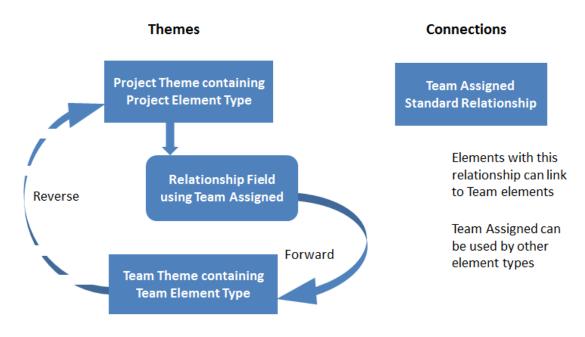
An example helps illustrate standard relationships. You have Project elements and Team elements. These elements are not related by hierarchy but they do have a relationship in that projects are undertaken by teams. Hence you need a relationship between the two. For this you create a standard relationship called Team Assigned, and in the Project element type you add a relationship field that uses Team Assigned. This means that in Business Architect, when you open a Project element, it has a Team Assigned field that you can drag Team elements into. Having Team Assigned defined on its own as a standard relationship makes it available for reuse. For example, you could use the same relationship to link Location elements to Team elements.

Relationships are used throughout MooD. For example, in queries you will frequently want to find the elements at the end of a relationship. Extending the example, this would be 'find the Team elements associated with a Project by using the Team Assigned relationship'.

Finally, there is the concept of **reverse relationships**. Again, this is best explained by developing the example. Because Project elements include the Team Assigned relationship field that links them to Team elements they are linked by a **forward relationship**. Team elements don't have a relationship field, but they do have an implicit reverse relationship to Project elements because they are at the end of the Team Assigned relationship. MooD makes these reverse relationships available to you (look for **Used By** in the relationship name (see note)). Hence starting from a Team element, you could find its associated Project elements by using the Used by Team Assigned reverse relationship. You do not have to create the reverse relationship yourself.

Note: "Used By *<forward relationship name>*" is the default name MooD gives to reverse relationships. However, this can be changed within **Manage Themes**. If you do not see "Used By" names in your repository, ask the repository owner about the names used for reverse relationships (or look in **Manage Themes**).

This next diagram summarises standard relationships, and how they are created in **Manage Themes**.



Manage Themes – Standard Relationships

Project has forward relationship to Team (because it has the Relationship Field)

Team has implicit reverse relationship to Project (because it is at the end of the relationship)

There is also a video covering how to create relationships in **Manage Themes**. This is available within the Support Area at www.moodinternational.com.

Relationships themselves can have fields. For example, a Project to Team standard relationship could have a Capacity field to hold a figure specific to each instance of the relationship. Note that if you want to SAT into the fields on a relationship, use the Microsoft Excel synchronizer's Denormalised layout.

Measure

A *measure* is an element that quantifies or measures some aspect of another element. For example, Cost is a typical measure applied to Project elements. In other terminology, measures are Key Performance Indicators (KPIs).

Measures are created by defining a **measure type** within **Manage Themes**. Measure types are similar to element types in that they define structure and behaviour. Also in **Manage Themes**, you can create a **measure relationship** that when given to an element type via a **measure relationship** field, specifies that that element can be measured by that measure.

Note: A guide covering how to create measure types in **Manage Themes** is available within the Support Area at www.moodinternational.com. There is also a video. However, the *Creating Measure Types in Manage Themes* section (page 154) includes a quick reference taken from the full guide.

When an element has a measure applied to it, each result is known as a **measure instance**. Measures can include **thresholds**. Thresholds determine the status of measure instances. This status can be visually represented. For example, thresholds are often used to apply traffic light indicators to elements. Measures can be **epoch** aware. Epochs are chunks of time, for example, calendar months or years. When an epoch aware measure is applied to an element, measure instances are created for selected epochs. This lets you measure and analyse performance over time.

See *Measures* on page 136 for an introduction to using measures in Business Architect's Explorer Tree.

Model

A **model** is a diagram that elaborates some aspect of an element. Models help you navigate and visualize your business model. For example, a top level process is likely to have a model that shows how its sub processes link together. Each sub process is likely to have a model elaborating its steps.

Models are views of an element. To construct this view, you place related or dependant elements together on the model, and add other information, such as links, to define structural and functional relationships. You can also add other components such as Info panels, graph panels and matrices to display the detail you require.

Models also let you build web based MooD solutions (Active Enterprise). By adding action panels to models, you construct the 'screens' of your solution.

Panel

Panel is the general term used for items that help you represent and convey your architecture on models. Panels are grouped into:

• Info panels

Info panels show information about elements or links. See *Info panels* on page 82 for an introduction to creating and using Info panels in Business Architect.

• Graph panels

Graph panels include numerous charts, gauges, and map controls that you can use to display information about elements. See *Graph panels (gauges, charts and maps)* on page 110 for an introduction to including these on models.

• Action panels

Action panels are assorted controls that can make your models interactive and web deployable. See *Action panels (making models for the web)* on page 113 for an introduction to including these.

More on panels – Active Enterprise

Many panels are designed specifically for web deployment, and many panels gain additional features when displayed in a browser. For example, Radial charts can be animated on the web.

Business Architect includes a test environment (Web Preview) that lets you see how a model will look when deployed in Active Enterprise.

Query

Queries are used extensively to find elements that match a set of criteria. For example, you could create a query that returns all project elements with the status Critical, which could then

be used as the rows in an Info panel. You can use the list of elements returned by a query in many ways, including:

- As an input to a matrix.
- To provide content for charts.
- As the input to another query you can have nested queries.

Queries are reusable and most things in MooD are driven by queries. It is a key area to understand and Business Architect includes a dedicated Query Builder interface to help you. See *Queries* on page 74 for an introduction to creating and using queries in Business Architect. There is also a video introducing queries and Query Builder. This is available within the Support Area at www.moodinternational.com.

Matrix

A **matrix** is a table used to display information. Matrices have a **subject element**. This is the element that the matrix takes as its starting point. To help you construct matrices, Business Architect includes **Matrix Designer**.

Once you have a matrix you can:

- Include it as it is on any model.
- Add it as a thumbnail to any model this thumbnail shows the matrix as it was when it was last executed. You can click the thumbnail to open the actual matrix.
- Add it to the model of another element, and draw its content from that element (the matrix must be configured to use **the matrix subject** as its starting point). This means that you can define a matrix for a particular purpose, and then reuse it against many elements.
- Include it in a Model Driven Document (the Documents synchronizer).
- If it is an Aggregation matrix, use it to drive a chart or graph. This gives you many ways to visualize the content of an aggregation.
- You can use Matrices to power another panel.

See *Matrices* on page 102 for an introduction to creating and using matrices in Business Architect.

More on matrices - Matrix types

There are several matrix types:

- **Data Sheet**. Displays fields and other information about elements. For example, elements as rows, and the columns showing field values. You can also include Smart Columns as columns.
- **Pick List Ticks**. Displays elements as rows, and Pick List items as columns. You can display icons instead of ticks.
- **Relationship Field Ticks**. Displays elements in the X and Y axes. Tick marks at intersections show whether a pair of elements are related by a particular relationship. You select a standard relationship and then define queries to populate the axes (if suitable, the second query (axis) can be auto generated via a setting on the **Matrix** tab). The Matrix Designer also includes a **Change** button to flip the axes (and in effect support the reverse relationship).

- **Time Line**. Displays time related information for elements. You can include bars between dates, milestones, dependency lines and date markers. You can also add a Datasheet type column to a Timeline Matrix.
- **Bar Chart**. Displays numeric information for elements. Elements appear as rows, and the columns show a progression of values.
- Free Form. Displays elements on both the X and Y axes, and shows, by means of a query, how they are related. This type of matrix is flexible and suitable for occasions where one of the other types doesn't fit your requirements. You can include Smart Columns in this type. A guide is available within the Support Area at www.moodinternational.com.
- Aggregation. Totals values across multi-dimensional views and groupings allowing you to summarize, analyze and compare data. Aggregation matrices and Smart Columns form MooD's aggregation technology. Several guides covering aggregation are available.

Aggregation

Aggregation is the generic term for two features:

- Matrices of type Aggregation.
- Smart Columns.

Both share the same technology. Aggregations are calculations on repository data that produce results. These results can be displayed in tables or Info panels, used to drive charts, or used as the basis for conditional formatting.

All aggregations use **facts**. Facts are calculations that produce results. For example, you might have a fact that divides Project Cost by Project Days to produce a Cost per Day result. The key point being that the result itself is not held in a field. It is calculated when required. Aggregation matrices can have multiple facts (columns in the table) and Smart Columns can have a single fact.

As a broad distinction, Aggregation matrices are designed to be seen on models or used to drive other panels (charts and graphs). Smart Columns are designed to produce results that can be utilised elsewhere, for example, to determine what conditional formatting to apply, what label to use (facts can output strings as well as numbers), or as a column in a **Data Sheet** matrix.

Note: In documentation, when you see "Aggregation matrix", it is specifically referring to matrices of that type. "Aggregation" on its own includes Smart Columns and Aggregation matrices.

A video introducing aggregation is available within the Support Area at www.moodinternational.com. Aggregation matrices are not covered in this guide, but see Smart Columns on page 87 for an introduction to creating Smart Columns.

Synchronizations

Enterprise architectures absorb and produce information. MooD Synchronization Activator Technology (**SAT**) is a tool for synchronizing with external data sources.

You can connect to an external application, or another MooD repository, and import or export data. For example, a common synchronization is to import from a Microsoft Excel spreadsheet, creating elements for each row in the spreadsheet, and populating each element with data from

the spreadsheet's columns. You can configure multiple synchronizations, and they can be scheduled, or executed on demand.

See *SAT* on page 143 for an introduction to creating and using synchronizations in Business Architect. There are also some videos covering SAT available within the Support Area at www.moodinternational.com. This includes an introductory video covering the Microsoft Excel Import synchronizer.

More on synchronizations – Types available

MooD provides many synchronizations, including (but not limited to):

- Microsoft Excel and PowerPoint.
- Database and SSIS.
- Assorted XMI and XML formats.
- Model Driven Documents (MDD). You can generate Microsoft Word or PDF documents from the content of a repository.

As with most things in MooD, a dedicated user interface makes developing and using synchronizations simpler. This includes a Data Mapping window that lets you hook up your source with your target.

Note: In general, data duplication is a bad idea, especially if it's sensitive or of a high volume. You may create a better solution by leveraging Data Table Themes, which can cross reference the original data, without resulting in duplication. Often the result can also be many times faster than using SAT.

Business Architect's user interface

The information here should help you make the most of Business Architect's user interface. There are topics on:

- The ribbon (page 23)
- The File tab (page 24)
 - o Business Architect's options
 - o Getting help
- The Quick Access Toolbar (page 25)
- The Explorer Tree (page 26)
 - Splitting the Explorer Tree
 - o The Explorer Tree toolbar
 - The Explorer Tree filter
 - The Bookmarks Bar
 - The Explore button
- The workspace (page 30)
 - Multiple workspace areas (tab groups)
 - o The status bar
 - o The hidden Examine pane
 - Panes and docking/floating
 - o Element definition window controls
- The Welcome page and repository shortcuts (page 33)
- Context menus (page 35)
- Navigation Bar (page 36)
- How Save, Rename and Undo work (page 38)
- How Remove and Delete work (page 39)
- Difference between Open, Examine, Look inside, Look At and Explore (page 39)
- Selecting, formatting and arranging items on a model (page 40)
 - o Selecting overlapping or layered symbols
 - The Model tab page setup and snap to grid
 - Pickup and Apply
 - Conditional formatting
- Model timings and testing performance (page 46)
- Flipping panels (page 46)
- Pinning (green, blue and orange pins) (page 47)
 - Multiple pinning
- Searching, filters and list styles (page 50)

- Search boxes
- o Element search
- o Filters
- o List styles
- Favourites (page 53)
- Spotlight mode and presentations (page 55)
- **Note:** This guide covers the default setup. This is customizable. In particular, you can change how the mouse functions. *Business Architect options* on page 25 outlines the customization available.

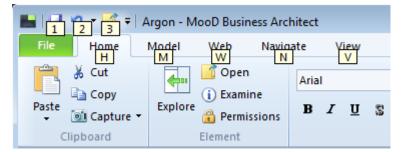
The ribbon

The **ribbon** stretches across the top of the work area in Business Architect. It gives you tabs and commands that are related to the current operation you are performing.

File Home	Project Mercury - MooD Be Model Web Vie						
Paste Clipboard	Explore Element	B / U S	• 12 • $\mathbf{A}^* \mathbf{A}^*$ $\equiv \cdot \equiv \cdot \mathbf{A}^*$ • ont	Elements Links	Paņels Graphs Action	a Picture	Style Pickup, Gallery + Apply
File button	Quick Access Toolba	Command tab	Command grou	up Comma	nd		

The ribbon includes several components:

- The File tab. See The File tab on page 24 for details.
- The Quick Access Toolbar. This appears in the top left of the window and includes the Save button. You can customize the Quick Access Toolbar to include commands you use frequently, and you can position it below the ribbon. See *The Quick Access Toolbar* on page 25 for more details.
- **Command tabs**, such as **Home**, **Model**, **Web** and **View**, stretch across the window, just below the title bar. The tabs are based on the current content of the workspace.
 - When the pointer is over the ribbon, the mouse wheel button cycles through the available tabs.
 - Press **Alt** to see the key tip badges for the ribbon. Key tips show you what keyboard shortcuts are available, for example:



• **Command groups** are the sets of commands available on a tab. They relate to what you are trying to do. For example, the **Insert**, **Drawing** and **Layout** groups appear on the **Home** tab when you look at a model.

- Commands. These are the operations you can perform.
 - Some commands are enabled only when a relevant item is selected. For example, formatting commands are only enabled when something they can be applied to is selected.
 - An arrow on a command means that additional choices are available. This can be a list of settings, or a gallery of possibilities.



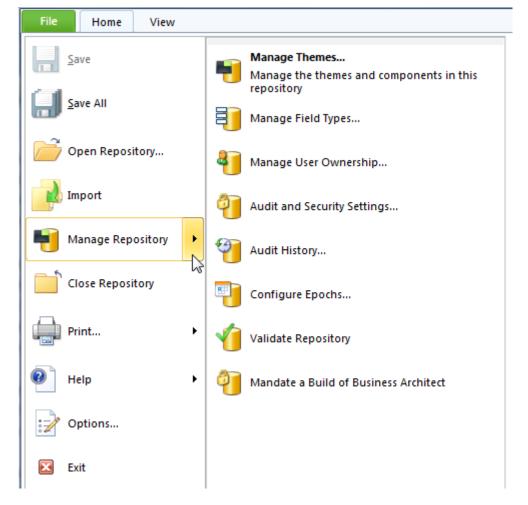
• To see a command's ScreenTip, using the mouse, point to the command, and then pause. The ScreenTip will appear. If the command has a keyboard shortcut, it's included.

The ribbon approach cuts down on the number of menus, commands and dialog boxes you have to sort through in order to find the items you want.

The File tab

File

The first thing on the ribbon is the **File** tab. It includes file and repository commands. When you point to commands that include an arrow, a tab of commands appears, for example:



Business Architect's options

Use the **Options** command on the **File** tab to open the **Options** dialog box. This lets you customize general appearance and functionality. These settings affect Business Architect, not just the current repository.

Options	
General	General options for working with Business Architect
Customize	
Appearance	General options
Spelling	 Warn before deleting items Warn when renaming items to a non-unique name
Add-ins	Wam when removing all permissions
Activators	 Enable animation (untick for slow graphics cards or remote desktop) Integrate with Windows7 Taskbar (requires restart)
	Model editor options
	Units: inches

This *Getting Started Guide* doesn't cover these options in detail, but you can use the **Options** dialog box to:

- Change the default unit of measure from inches to centimeters (the **General** group of settings).
- Configure how the model editor functions, for example, whether moving an element's symbol also moves its attached panels (the **Model Editor Options** section in the **General** group).
- Switch off warnings (General).
- Change the mouse functionality (General).
- Control what element tooltips show (General).
- Customize the Quick Access Toolbar and keyboard shortcuts.
- Change Business Architect's appearance.
- Control spell checking.
- Manage add-in MooD modules.

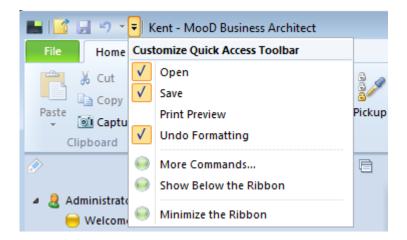
Getting help

Business Architect includes several PDF user guides, including this guide. Use the **Help** command on the **File** tab to see what documentation is installed.

Note: Only a subset of the available documentation is installed with Business Architect.

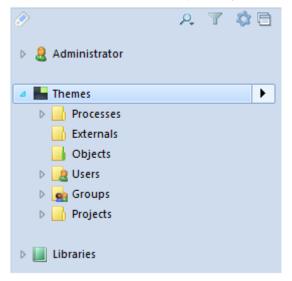
The Quick Access Toolbar

Business Architect includes a **Quick Access Toolbar**. By default, this appears in the top left corner, and, as shown here, you can customize it:



The Explorer Tree

The **Explorer Tree** appears on the left side of Business Architect, below the ribbon. The Explorer Tree shows the repository contents, including the element hierarchy.



The Explorer Tree lists three groups of items:

- **User** (who you logged in as) includes administrative items that let you manage and quickly access parts of your repository. It includes favourites and recently visited items.
- **Themes** lists all your elements in their hierarchies. You can easily open and add elements. Users and user groups are listed here too (they are elements in their own rights). You can:
 - Right-click an element to get a shortcut menu for that element.

Click the button next to an element to open its **Examine** pane within the workspace (you get the same pane from the **Examine** command on the shortcut menu and on the ribbon (or **F12**)).

- Double-click an element's icon or name to open its model (or the **Create Model** dialog box if no model exists).
- Libraries groups reusable resources like queries, matrices, styles and Model Masters.
 Click a group's button to open a window in the workspace listing its contents. Here you can quickly see what resources you've got and add new ones.

Note: In the Explorer Tree, you can use **Shift** click and **Ctrl** click to select multiple adjacent and non-adjacent elements respectively.

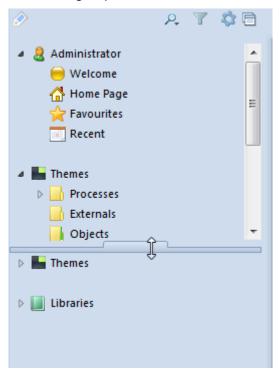
The second Explorer Tree

You can split the Explorer Tree into two trees, and then view different parts of your repository. You can drag and drop elements between the two.

To split the Explorer Tree, click and drag the handle located at the bottom of the Explorer Tree's panel. As shown in the following image, the pointer changes to show that you can drag this up and down.

 Resources Buildings
Libraries
Ĵ

The second Explorer Tree omits the user's own group (**Administrator** in the images), and instead starts from the **Themes** group. **Knowledge Activation** is also omitted from its **Libraries** group.



To remove the split, drag the handle back to the bottom of the panel.

Note: When you remove the second Explorer Tree, its state is wiped. When you next split the Explorer Tree, its tree will appear collapsed.

The Explorer Tree toolbar

The Explorer Tree has its own toolbar shown here:

🔗 🛛 🔍 R. 🝸 🔅 🖻

The buttons are:



Bookmarks. This toggles the Bookmarks Bar on and off. See The Bookmarks Bar on page 29 for more details.

Find. Displays a Search box. See Search boxes on page 50 for general details on searching within Business Architect but note that the Explorer Tree's search includes a **Recently Used** filter.



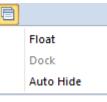
P,

Options. A shortcut menu with the commands shown here.

	•	
	Refresh	F5
ð	Print	Ctrl+P
i	Examine	



Window Position. Use this shortcut menu to pin and unpin the Explorer Tree.



7

Filter. This lets you filter the Explorer Tree (filtered out items appear dimmed in the hierarchy).

Click the **Filter** icon to select and apply a filter from a list of available filters.

Ì		ρ,	7	4
Filter:	Off			-
Þ 🚨	Off			
V 🚳 I	Permission to edit			
	Variants memes			

When a filter is applied to the Explorer Tree, filtered out elements appear dimmed.

Filters vary depending on what you are doing, but can include:

- Permissions to edit. Identifies elements that you have permission to edit.
- Elements Allowed on Model. Elements allowed on the open model.
- Variants. Use this to find elements that are variants of other elements. See Variants on page 139 for details on this type of element.
- Elements allowed in Measures. Identify elements that can be measured by the measure type selected in the **Performance** tab (in the Explorer Tree, click Libraries, and then click **Performance**).
- Off. Use this to remove filtering without closing the Filter box.

Note: To remove filtering and close the **Filter** box, click the **Filter** button again.

The Bookmarks Bar

The first button on the Explorer Tree's toolbar (shown highlighted in the main image that follows) toggles the **Bookmarks Bar**. This appears down the left side of the Explorer Tree. Bookmarks let you quickly access elements, or areas within Business Architect.

	The buttor	ns are:
	.8	User . For example, Administrator. Displays the user's Examine pane. If you are an administrator, you can use this to change your password.
☆	1	Favourites . Displays the Favourites pane. To add an element's model to your favourites, right-click the element or its model, and then select Add to Favourites .
		Recent . Displays a list of items recently opened in the workspace. This lets you quickly find and access items you recently worked on.
	-	Themes . Displays a pane where you can look through and search the models within your themes.
		Epochs . Displays a pane where you can look through and search the epochs (months, years, and other system or user defined periods of time) in your repository.
0		Matrices. Displays a pane showing your matrix groups.
		Model Masters. Displays a pane showing your Model Master groups.
1	•	Queries. Displays a pane showing your query groups.
٢		Smart Columns. Displays a pane showing your Smart Column groups.
	1	Styles. Displays a pane showing your style groups.
	٢	Synchronizers . Displays the Synchronize tab in the workspace. This lets you access all your repository's synchronizers.

The Explore button

In Business Architect, you often want to quickly locate an item in the Explorer Tree. For example, you might see an element on a model and want to see what theme it belongs to, and where it is in the element hierarchy. To do this, use the **Explore** button to synchronize the Explorer Tree with the selected element.



The **Explore** button can appear on the ribbon (in the **Home** command tab), in an element's **Examine** pane, or on an element's context menu. It always uses the same icon.

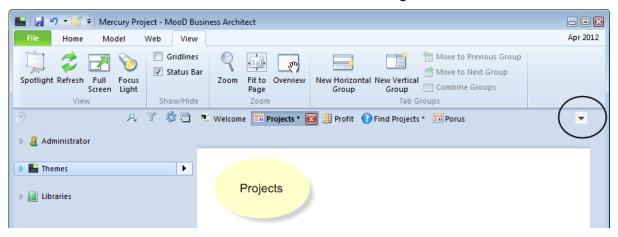
The workspace

Below the ribbon, to the right of the Explorer Tree, is the workspace. Here you open and work on items in your repository, including elements, models, matrices and queries.

You can have more than one item open in Business Architect. Tabs appear along the top of the workspace for each item open. Use these tabs to switch between them.

Note: You cannot float workspace tabs.

An asterisk on a tab means that that item has unsaved changes.



The down arrow at the top-right of the workspace (ringed in the preceding image), or **Ctrl W**, displays a gallery of open items. For example:

Theme Pages	Library Pages
📑 💜 Athena	#Projects - Aggregation
T Athena *	#Projects - Data Sheet
🗊 Minerva	Find Projects
Porus	Project Status Query
📑 Alpha *	🔛 Welcome
📰 Beta *	
🔰 Delta	×
	Order by Theme Order by Name Order by Recent

You can also use Ctrl Tab to display this dialog box and cycle through the available pages.

Multiple workspace areas (tab groups)

By default, the current item fills the available workspace. However, you can divide the workspace into two areas (called tab groups) either horizontally or vertically, and thereby display two items side by side. To do this, on the **View** tab, in the **Tab Groups** group, click the **New Horizontal Group** button or the **New Vertical Group** button.



The workspace divides, and the current item appears in the new tab group.

Note: You can also click and drag an item's tab to the right edge or bottom edge to create a new vertical or horizontal tab group respectively. Business Architect outlines the area where the new tab group will appear.

Each tab group can display more than one item (tab). New items are opened in the tab group that has focus, and you can use the **Move to Previous Group** and **Move to Next Group** buttons to move items between tab groups.

Note: Again, you can click an item's tab, and then drag it to the required tab group. Dragging the last item from a tab group removes the tab group.

Also on the View command tab:

- **Zoom** commands apply per tab group.
- View and Show/Hide commands apply to all tab groups.
- The **Combine Groups** button restores the workspace to a single area.

The status bar

→ 8.52, 3.24 in III 3.00 x 2.00 in	Administrator		📎 – 🛛 —	+ 40% 1:1	
------------------------------------	---------------	--	-----------	-----------	--

The status bar in the bottom right corner of Business Architect's window can include the following.

* <mark>*</mark> 8.58, 2.36 in	The position of the currently selected symbol. If multiple symbols are selected, this is the position of the first symbol selected (the symbol with the white selection points).
1 2.04 x 1.64 in	The size of the currently selected symbol. The same multiple selection rules apply.
Administrator	Current user.
	Full screen (F11).
	Spotlight Presentation. Opens Business Architect's presentation mode. This lets you view, arrange and present elements as a slide show.
8	Focus light (CtrI+L and Esc to exit). Turns on a spotlight. Use this to highlight parts of Business Architect. For example:

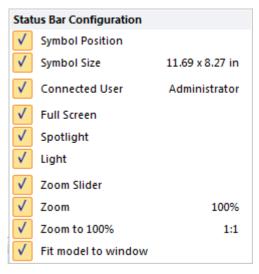


The area outside the spotlight appears dimmed. Use the mouse to control the spotlight. Business Architect's functionality is still available, for example you can click buttons and follow links. Press **Esc** to exit spotlight mode. The preceding image also illustrates the same **Focus Light** command on the ribbon.

Controls the level of zoom.
Current zoom.
Zoom to 100%.
Fit model to window.

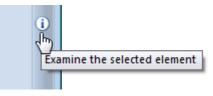
Note: Most of these commands are also in the **View** and **Zoom** groups on the **View** tab. This tab also lets you hide the status bar.

Right-click the status bar to choose what is included on it.



The secondary Examine pane

Along the right hand edge of the workspace there is a hidden Examine pane for the currently selected element. This is the same information that you get when you right-click an element, and then choose **Examine**, or when you click **Examine** on the ribbon, or press **F12**.



To activate the hidden Examine pane, click the right hand edge. You can resize and pin the pane as required. See *Using the Examine pane* on page 64 for more details.

Panes and docking/floating

Business Architect includes panes that appear and then hide once used, or when you click elsewhere. Examine panes and Query panes are examples. As shown in the following image, click the Window Position button in a pane's top right corner, and then choose from **Float** or **Dock as Tabbed Document** to prevent the pane from hiding automatically:

New 👔 🕨 🚔		Float	
		Dock as Tabbed Document	
	Search		-
General Smart Columns			
	_		
 General Smart Columns Ote: You cannot float works 	space tabs		

Element definition window controls

When the workspace is showing an element's definition (right-click an element, and then select **Open**), its workspace includes controls to help you view and navigate the element's place in the hierarchy. The following image shows these controls.

PARENT Pri Athena Pri	oject Kent	• ¦ ∓ ≛ -
Description Summary	Description	Children of this Minerva Porus

If the element has a parent, it is shown on the left. This is followed by the name of the theme that the element belongs to. You then have the name of the element in a text box that allows you to rename it. This is followed by three buttons that drop-down to reveal the element's siblings, children, and variants (and originals) respectively. See *More on elements* on page 15 for an explanation of the relationship hierarchy, and the terminology used in MooD.

The Welcome page and repository shortcuts

When you open Business Architect, the workspace includes a Welcome page. This page highlights when any licences are due to expire, and you can add shortcuts to elements or other resources in the repository.

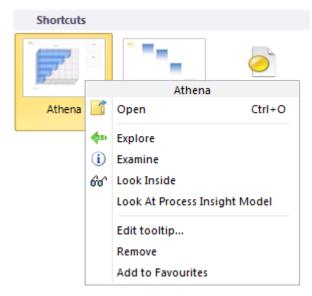
🗄 Welcome 区		
-	Argon	
-	necked out licence w of last connection	/hich expires in 3 days. Click here to manage your licence details.
		0
Athena	Minerva	Porus

To add a shortcut, drag an element onto the Welcome page's **Shortcuts** area. This creates the shortcut to the element's model if it has one or to the element's definition if it doesn't. New shortcuts are appended to the existing shortcuts, but you can rearrange them.

Note: If a shortcut exists for an element that does not have a model and a model is subsequently added for that element, the shortcut updates to open the element's model.

If Business Architect can't create a shortcut for a particular item, the pointer changes to show you that that type of shortcut is not supported and cannot be created.

To override the default shortcut functionality, you can right-click a shortcut, and then choose from the options shown in the following image.



You can access other aspects of the element, and you can change the tooltip or delete the shortcut.

The Welcome page has a **Welcome** group on the **Home** tab as shown here:



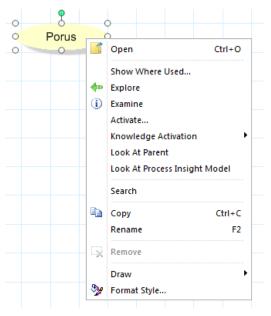
Click **Edit Message** to add or edit any message included on the Welcome page. This displays the **Edit welcome text** dialog box.

Click **Arrange Shortcuts** to reorganize your shortcuts. This command disables the shortcuts, allowing you to drag them to new positions. Once moved, click **Arrange Shortcuts** to re-enable the shortcuts and fix their positions.

Performing repository management from the Welcome page Depending on your level of permissions, you can perform some repository administration tasks from the Welcome page. To see what options are available, click the icon that represents your repository. For example: 🐮 Welcome Argon Open Repository... Validate ice Import bn Themes... Field Types... Configure Epochs... Audit and Security... Audit History... VIII D. I.V. Note: The Open Repository command means open another repository. This closes the current repository.

Context menus

Business Architect makes extensive use of right-click context menus. You can right-click most things, and then see a menu of possible commands. For example, the following shows the context menu for an element on a model:

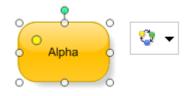


If you select multiple items, the context menu shows valid commands for that group of selected items.

Note: In the Explorer Tree, you can use **Shift** click and **Ctrl** click to select multiple adjacent and non-adjacent elements respectively. On models, both the **Shift** and **Ctrl** keys behave the same when used with the mouse to select multiple items.

Navigation Bar

Each symbol on a model has access to what we term a **Navigation Bar**. This is what appears to the top right of symbols when you select them. For example:



The icon on this will vary as Business Architect remembers the last thing you accessed so that you can quickly access the same area (useful when you are repeatedly performing the same task on successive symbols). So if you click the icon, you access that area. If you click the down arrow to the right of the icon, the Navigation Bar extends to reveal all its areas:



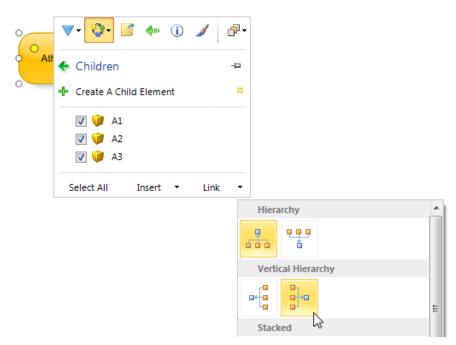
The icons are:



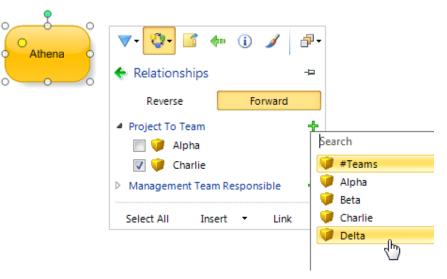
Look Inside/Outside. Expands to let you access associated models.

Follow Dependency. This drops down and lets you find related elements. From here you can do many things including:

• Insert, or insert and link, related elements to the model. For example:



- Add new elements. You can see the **Create A Child Element** option in the previous image.
- Add, insert and link relationships. For example:



You can access forward and reverse relationships.



Open. Displays the element's definition window as a tab in the workspace.

Explore. Synchronizes the Explorer Tree with the selected element.

Examine. Displays the element's Examine pane about the element's properties and relationships within the architecture.

Style. Displays the Format Style dialog box.



Symbols are this point. See *Selecting overlapping or layered symbols* on page 44 for information on this.

How "Save", "Rename" and "Undo" work

Each resource or element in a repository is uniquely identifiable, and can be referenced by many other items throughout the repository. Because of this, if you ever rename anything, that change is implemented immediately, and all internal references are updated. You cannot undo a rename.

Other changes have to be saved, and can be undone. Undo applies per tab, and each tab remembers its undo history. The **Undo** button appears in the Quick Access Toolbar.



If you don't see this button, see *The Quick Access Toolbar* on page 25 for details on customizing this toolbar to include the **Undo** button.

The shortcut for undo is Ctrl Z. To reverse an undo, it is Ctrl Y.

Note: When you add an element to another element's model, it immediately creates an association between the two elements. This cannot be undone by the **Undo** button. In this case, you must use the **Remove** command to remove the element you added from the model concerned. See *How Remove and Delete work* on page 39 for more details.

An asterisk next to something indicates unsaved changes, for example,



Within an element's definition (use **Open** to display this), additional asterisks show what parts (fields) have changed. You have two save commands:



Save All

If you close Business Architect with unsaved changes, it prompts you to save each unsaved item.

mood		X
Save Save	changes to model 'Porus'	'?
Yes	s No	Cancel

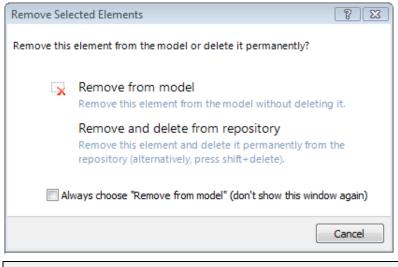
Note: If you have many unsaved items, you can cancel one of these prompts and then use **Save All**. However, be careful if you have been making experimental changes during your session. You risk saving unwanted changes.

How "Remove" and "Delete" work

In Business Architect:

- **Remove** generally means remove an element from a model. Removing leaves the element in the repository.
- **Delete** generally means delete the item from the repository. This removes any dependencies and relationships that item has. You cannot undo a deletion.

Business Architect will typically prompt for clarification of your intention, and will always prompt you to confirm a deletion from the repository. For example, when you remove an element from a model, you will see the following dialog box (unless you have previously selected the check box to always remove).



Tip – Previewing the impact of a deletion

Before you delete an element, you can see where it is used. To do this, right-click an element, and then click **Show Where Used**. This displays the **Used By** dialog box.

Difference between "Open", "Examine", "Look Inside", "Look At" and "Explore"

In Business Architect:

Open

open 🕺

Displays the element's definition window as a tab in the workspace. This is how you see the element's fields.

• Examine

i Examine

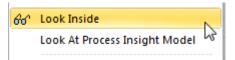
Displays the Examine pane about the element's properties and relationships within the architecture. **F12** is the shortcut for this.

So whereas **Open** lets you see what an element is, **Examine** lets you see how an element is used. For instance, **Examine** lets you see all the models that the element appears on. See *Using the Examine pane* on page 64 for more details.

• Look Inside

Displays the element's model. If the element does not have a model, you are prompted to create one. There may be a choice of model types.

Look Inside is on an element's shortcut menu along with Look At.



• Look At Type of Model

Displays, or prompts you to create, the named model type. Depending on an element's theme, it can have more than one type of model.

• Explore



Synchronizes the Explorer Tree with the selected element. Use this to quickly locate an element within the hierarchy. This function is always represented by the icon shown.

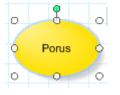
Note: You can change some of the default functionality described here. See *Business Architect's options* on page 25 for an introduction to what's possible.

Selecting, formatting and arranging symbols on a model

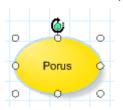
Before you can format symbols on a model, you need to select them: You can:

• Click a symbol to select it.

When a symbol is selected, it has selection points as shown here:



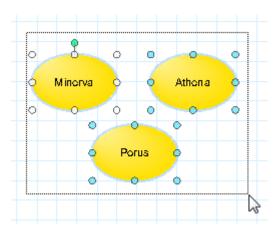
Use the selection points to resize and rotate an item. The pointer changes to show what happens when you click and drag each point. For example, the next image shows the rotation selection point.



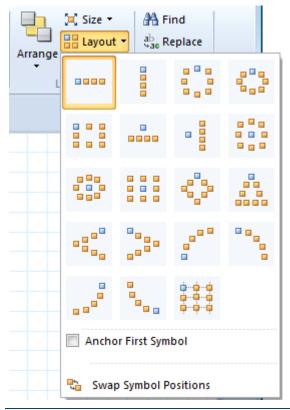
Note: Red selection points mean the symbol is locked and cannot be moved, resized, rotated or reshaped.

When a symbol is selected, you can drag it with the mouse, and you can use the arrow keys to move it slightly in a given direction.

• Click, hold and drag a virtual rectangle to encompass one or more symbols. As the box encloses symbols, they become selected, and the available formatting options apply to the selected symbols as a group.



For example, when multiple symbols are selected, you can use the **Arrange**, **Layout** and **Size** commands on the ribbon to collectively size or organize the selected symbols. The **Layout** gallery is shown here:



- **Note:** When more than one symbol is selected, the first one you select has white selection points. This is because some formatting options are relative to the first symbol selected. If this is important to you, the next selection method may be better for you.
- Press and hold the **Shift** key or **Ctrl** key, and then click the symbols you want to select. The items remain grouped until you click outside of the selected symbols' selection points.
- Use the **Select** command on the ribbon. On the **Home** tab, the **Layout** group includes the **Select** command. This displays the Selection pane:

Arr	Gin Size ▼ Bin Layout ▼ ange Cayout Layout	Find abaac Replace Spelling Editing		
				•
	Select Timings	; D		×
	🔓 All		6	۲
	None	(0	۲
	By Type			
	Nodes	(6	۲
	Info Panels	1	2	۲
	Elements		4	۲
	Process		4	۲
	By Web Settin	ıg		
	Allow Navigati	ion	6	۲
	Allow Editing	(0	۲
	Allow Scrolling) (0	۲
	By Picture Size	e		
	Subject of pan		в	\$
	Subject of pan	el 4.6 K	В	\$

Use this to select a category of symbols. Use the **Ctrl** key to select multiple categories, and click the eye icon to show or hide that category (dimmed means hidden).

Note: On the Selection pane, use the **Timings** command to see how resource intensive a model is. See *Model Timings* on page 46 for details.

The selection methods covered here illustrate some of the formatting options you have. Most formatting options are on the ribbon. The **Home** tab's **Font**, **Drawing** and **Layout** groups contain all your formatting options. These can be seen in the following image (note that it has been altered to exclude the **Insert** group).



Some of the commands on the ribbon give you lots of formatting possibilities. For example, in the **Layout** group, the **Arrange** command includes a variety of commands to arrange what is currently selected on the model. The next image illustrates this.

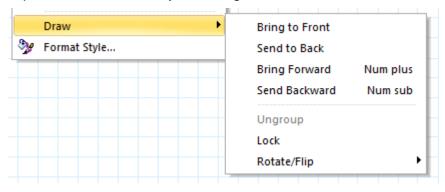
	Arra	Select	S 🏷	Find Replace Spelling diting
L,	Ф Ф	-		anny
	•	Send to Back up Symbols		
	记 记 Pos			
		Align	· 🛱	Align Left Align Centre Align Right
_	V	Auto Edge Align	णा •0•	Align Middle
				Align Bottom

In addition to the **Home** tab, the ribbon includes a **Layout** tab that includes many of the same commands. As shown in the next image, this provides an alternative to the **Home** tab.

l		१ - 📝 =	Mercury	Project - N	/looD Bu	Drawing To	ols					
	File	Home	Model	Web	View	Layout						
	••••					• • • • •	6	Bring Forward 👻 Send Backward 🔻 Selection Pane		0 Middle	 Distribute Horizontally ☐ Distribute Vertically ▲ Rotate ▼ 	Position Size
			La	ayout				Arra		_	Align	Lock

As an alternative to the ribbon, if you right-click a symbol or group of selected symbols and then click **Format Style** on the shortcut menu, you get the **Format Style** dialog box for the selected symbols.

As shown in the following image, the same shortcut menu includes a **Draw** command. Use this to position the selected symbols. Again, this is an alternative to the ribbon.



Finally, as shown in the following image, the status bar shows the screen position and size of the selected symbol. If more than one symbol is selected, these relate to the first symbol selected (the one with white selection points).

📲 8.52, 3.24 in 🔢 3.00 x 2.00 in 📲 Administrator 🔤 🛄 🃎 🗕 🗍 🕂 40% 1:1 🚼

Business Architect's Model Editor Options settings

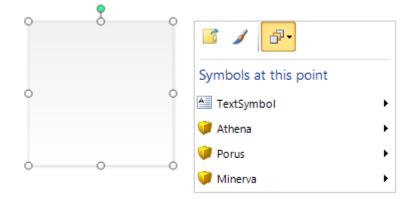
Business Architect's **Options** dialog box (**File** tab, **Options**) includes a **Model Editor Options** group of settings on its **General** tab. These affect how selecting and formatting function. This guide describes the default functionality, but you can tailor the working environment to suit your preferences. For example, there is a **Moving a symbol also moves its attached panels** check box. If this is selected, when you select and move an element's symbol, any panels pinned to that element also move. See *Business Architect's options* on page 25 for more details on what features can be configured.

Selecting overlapping or layered symbols

On a model, if you have symbols that cover each other, use the Navigation Bar's **Symbols at this Point** feature:



For example, the text box shown in this next image covers three other symbols. The context menu lets you select the required symbol.

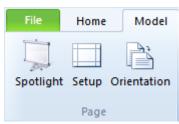


To quickly access the **Symbols at this Point** details for any point on a model, use **Alt** left-click. This immediately displays the Navigation Bar in **Symbols at this Point** mode.

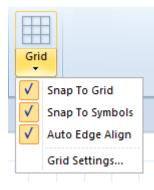
The Model tab (page setup and grid)

The Model tab includes basic settings that affect how you create and format models.

• Use the **Page** group of commands to control page setup and orientation.



• Use the Grid button in the Guides group to control how the grid appears and functions.



The top half of the 'Grid' button toggles the grid on an off.

Pickup and Apply

On the **Home** tab, in the **Drawing** group, the **Pickup / Apply** button lets you **pickup** the formatting on one symbol and then **apply** it to another.



Task 1 To use the Pickup / Apply command:

- 1. On a model, click the symbol that has the formatting you want to apply elsewhere. This selects the symbol.
- 2. On the Home tab, in the Drawing group, click the top half of the Pickup / Apply button.



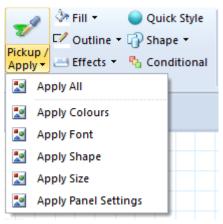
This picks up the selected symbol's formatting.

3. On a model, click the symbol that you want to apply the formatting to.

Note: This does not have to be the same model that you picked up from.

4. Click the bottom half of the Pickup / Apply button.

This displays the menu shown here:



5. Click the formatting that you want to apply to the selected symbol.

The formatting is applied.

Note: The **Pickup / Apply** button remains **loaded** with the last set of formatting picked up.

See the *Styles* section on page 117 for more information on how you can also use named styles within models.

Conditional formatting

You can conditionally format symbols based on an element's Pick list values. For example, you could make items deemed critical appear bold and in red. To configure this, on the ribbon, on the **Home** tab, in the **Drawing** group, click **Conditional**. This displays the **Conditional Formatting** dialog box.

Model timings and testing performance

Business Architect lets you see how resource intensive a model is. You can see the number of milliseconds it takes for items such as matrices and charts to load. This is particularly useful if you are creating models that will be deployed on the web using Active Enterprise.

When a model is displayed, the **Model** tab includes a **Timings** command in the **Show** group.



The top half of this button displays the Selection pane's Timings section.

				-
Se	elect	Timings	٢	×
•	Proje	ects		174ms
		Refresh	Timings	
	Gene	eral Chart		14ms
	Proje	ects		

Тір

If something takes a long time to load and it uses queries, you should look at the efficiency of those queries. Query Builder has its own test and performance tuning features. See *Creating a query* on page 74 for details and some tips for faster queries. If the bottleneck is an aggregation, consider using aggregation caching (an *Aggregation Performance* guide is available in the Support Area at www.moodinternational.com).

Flipping panels

On models, you turn over (flip) Info, graph and action panels to access their settings. You then flip the panel back to see the changes made.

0	General Chart	>	Content	Inputs	Results		
6 5			Subject of panel	Ŀ		use subject of the model	3
4			Information sho	wn	Children		-
0 3		Flips To	Assign elements	s to the graph —			
1			Assign		Element	ts (X - elements, Y - values)	٠
οL			Select fields.	-			
	а в с р е 🞧		Published toolti	ips.			
0			-				
		\sim				0	¢
						Flips Back	

If the **Flip** button is red, a panel needs further configuration. In most cases, an exclamation icon **1** next to a tab or setting indicates where the issue is.

Note: Typically, the flip side contains settings that affect the panel's **content**. Settings that affect **appearance** are generally on the ribbon.

When multiple panels are selected, flipping one flips them all. To flip them all back, press F9.

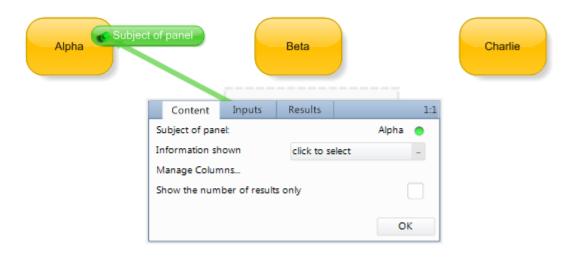
Pinning (green, blue and orange pins)

Pinning is how you connect panels and their inputs. Pins enable interactions:

- **Green** pins show the panel's subject element. When viewing a model's pin connections, a dotted green line means that the subject element has been implicitly set (assumed). Explicitly set subject elements have a solid green line.
- **Blue** pins show elements that can refresh the panel. For example, you will often blue pin items to **Button** action panels.
- **Orange** pins show elements that are the source of a variable used in a query that defines the panel's content. So when a panel's **Information Shown** is set to a query that takes variables, those variables are listed on the panel's **Inputs** tab where they can be pinned to whatever will provide their value.

Pins are typically used to drive content, and to make models interactive when deployed on the web using Active Enterprise. Here are examples:

• You have a model with three element symbols on it. You want an Info panel to show information about one of these elements. Here you flip the Info panel and green pin the **Subject of panel** to that element, as shown in this image. This is pinning at its simplest.



- You have a page (model) that shows project information on some Info panels, matrices and charts. You want the user to select a project from a drop down list and update the page to show content for that selection. Here you pin the Info panels, matrices and charts to the drop down list so that they use what is selected in it and refresh when that selection changes.
- You have a **Documents** synchronizer that generates a report. The subject of the report is set by a variable that has been passed upwards so that it is exposed for pinning. You want to use this synchronizer to generate a report for the element being viewed on a Model Master. Here, the Model Master will include a button that executes the synchronizer. The button's **Inputs** tab will include the variable that the synchronizer needs. You pin this to the Model Master's primary symbol. Hence the report will be generated for the element currently being viewed.

You drag pins onto symbols or other panels. This pins that value to that target or source. If there is a choice of targets, you choose the required one. For example, as shown in the next image, when you drag a pin onto a **Session Variable** panel, Business Architect prompts you to choose which one.

Session Variables	
	Current User (Elements)
	Current Date (String) し
	Current Time (String)
	The Current Epoch (Elements)
	Selected Account (Elements)
	Selected Priority (Elements)

Beside the pin on the reverse of a panel, there is a Wand icon. This Wand icon produces an intelligent list of the types of panel that may be created to support this type of input and, an intelligent list of the potential pin targets that already exist on that model.

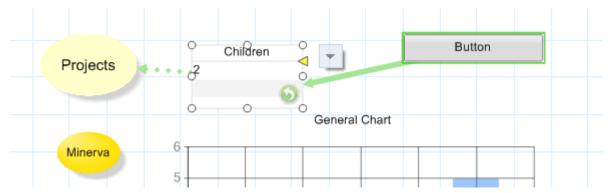
Content Inputs	
Ce	on to a suggested panel 01.01 Base menu query used on Base Model M Menu
Refresh When the pinned Action Panel is clicked	07.01a Find all Programme England Projects Column Chart
OK	Improvements to Exporting Charts and Graphs primary element
	Improvements to Exporting Charts and Graphs primary element
	Improvements to Exporting Charts and Graphs primary element
	Pin to a new action panel that can edit this variable. click to see ways to create new panels
	and a second

Note: Session variables let you preserve user's selections across pages in a web solution. They are not covered in this guide but a video is available in the Support Area at www.moodinternational.com. If you are developing web solutions, you will frequently pin to session variables.

To see what pins are on a model and how they interact, use the **Pins** command (on the ribbon, on the **Model** tab, in the **Show** group).



When **Show Pin Connections** is selected, you can click anything on a model and see what it is pinned to, for example:



On the **Model** tab, select **Hide Flipped** to temporarily hide flipped panels when you are dragging a pin. This can make pin positioning easier. As soon as you drop the pin, the flipped panels reappear.

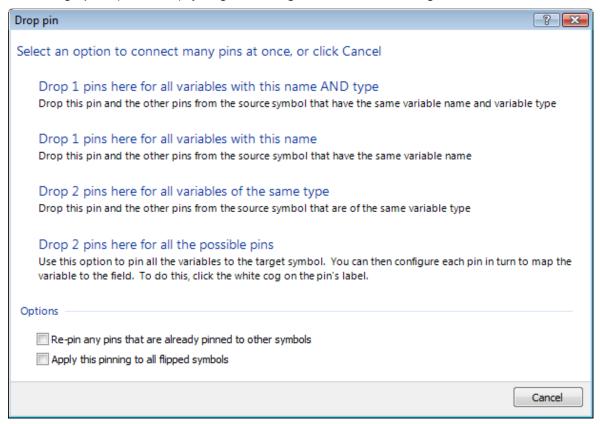
Alternatively, users can flip a panel that has been pinned and click on an empty pin hole to "unpin" or "show pin". Note that this is for the selected panel only, whereas the ribbon options control all panels on the model.

There will be occasions when it is possible and desirable to connect many pins. Rather than doing each pin individually, you can do it in one operation. To do this, press and hold the **Ctrl** key as you drop a pin. This will give you a list of valid possibilities:

• For green and blue pins (subject and action pins), you get a menu like the following:

Button	Refresh panel when clicked
	Drop the action pin here Drop any unpinned action pins from flipped panels here Drop or move the action pins from flipped panels here
	Cancel

• For orange pins (variables), you get a dialog box like the following:



Searching

In Business Architect you have:

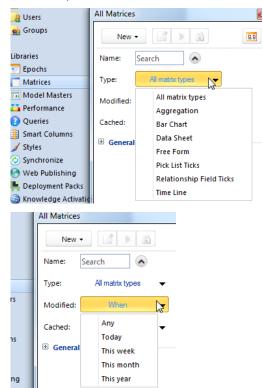
- Two types of search facility: simple Search boxes, and the more detailed element Search available in each element's Examine pane.
- Filters to help you find and select items from a reduced list.
- List styles to present lists of items in a display format you like.

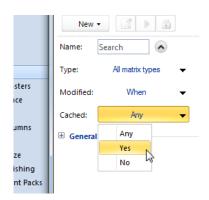
Search boxes appear in many places. All Search boxes function the same way. Whatever you are searching reacts to show what matches the text entered in the Search box. For example, here is the Search box in a Query pane.

				Ē
New	1	Start	•	\$
		Ath	ena	x
General Qu	eries lanagement			
Risks Ath				

Filters

You can filter many lists. Filters always appear in drop-down lists, and the available filters are fixed. For example, the Matrices pane has a number of filters (Matrix Type, Cached, and Modified) as shown here:





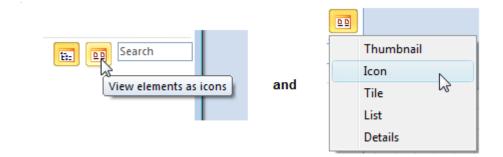
Similarly, the Queries pane has a range of filters (Input, Output, Modified and Parameterised) as shown here:

ies		1
ochs	All Queries	
atrices		
odel Masters	New	
rformance	Name: Se	earch
ueries		
nart Columns	Inputs: CI	ick to select an input type
yles	Outputs: CI	ick to select an output type
nchronize	Modified:	When K
eb Publishing		- NT
ployment Packs	Parameterised:	Any
owledge Activation		Today
		This week
	🗄 General Que	This month
		This year
ies		
ies pochs	All Queries	
oochs	All Queries	1 1 2
ochs atrices		
oochs atrices odel Masters	New Name: Sea	rch
oochs atrices odel Masters :rformance	New Name: Sea	
oochs atrices odel Masters :rformance ueries	New Name: Sea Inputs: Click	rch
oochs atrices odel Masters :rformance ueries nart Columns yles inchronize	New Name: Sea Inputs: Clici Outputs: Clici	rch 🔊
oochs atrices odel Masters :rformance ueries nart Columns yles inchronize 'eb Publishing	New Name: Sea Inputs: Click Outputs: Click Modified: W	rch k to select an input type k to select an output typ
oochs atrices odel Masters formance ueries nart Columns yles nchronize 'eb Publishing eployment Packs	New Name: Sea Inputs: Click Outputs: Click Modified: W	rch k to select an input type k to select an output typ
oochs atrices odel Masters :rformance ueries nart Columns yles inchronize 'eb Publishing	New Name: Sea Inputs: Click Outputs: Click Modified: W	rch k to select an input type k to select an output typ
oochs atrices odel Masters formance ueries nart Columns yles nchronize 'eb Publishing eployment Packs	New Name: Sea Inputs: Clici Outputs: Clici Modified: W Parameterised:	rch k to select an input type k to select an output typ: /hen
oochs atrices odel Masters formance ueries nart Columns yles nchronize 'eb Publishing eployment Packs	New Name: Sea Inputs: Click Outputs: Click Modified: W	rch k to select an input type k to select an output typ Any Any tart

Note: The initial filter always restores the unfiltered list.

List styles

Many things in Business Architect appear in lists. To view a list in a format that suits you, you can usually select a list style by means of buttons or a menu. Both are shown here:



Favourites

You can mark elements as favourites, and then access them quickly from:

• The Explorer Tree's Favourites item.



• The Bookmark Bar's Favourites button.



Both open the Favourites pane.

Spotlight 🐢 📝 (i) 🔻 🔒	
🕂 Add Projects 😑	
My Favourites	
Risk Smart Column	
Projects	
- Athena	
 JupiterVariant 	
Porus	
🦲 🥝 Athena	
Security	
Security Overview	

Note: The Favourites pane is, like most panes, unpinned. Once used, or if you click elsewhere, it hides itself until you access it again. This maximizes your available workspace. However, you can pin the Favourites pane to the workspace, for example, if you want to use it several times, or if you want to rearrange your Favourites.

Favourites are organized into groups. You can:

• Add, rename and arrange groups. In the Favourites pane, right-click a group title or white space, and then use the shortcut menu.

	New Group	
	Move Up	
	Move Down	
	Rename	
ABC	Spellcheck Group	F7
	Export to PowerPoint	
	Delete Group	

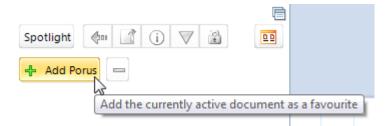
• Drag Favourites between groups.

To mark an element as a Favourite, you can:

• In the Explorer Tree, right-click an element, and then click **Add To Favourites**. Then, if you have groups, select the group from the sub menu.

 Projects Ive Projects \[\[
🔰 Minerva	1	Open Ctrl+C			►
V Porus		open curve	_		
Teams	i	Examine			
Measures	66^	Look Inside			
Views		Search	-		
Libraries		Show Where Used			
		Add to Favourites	•	My Favourites	
		Tools	•	Operational	
			_	Procedural 6	
	X	Delete Delete	e		
		Rename F2	2		

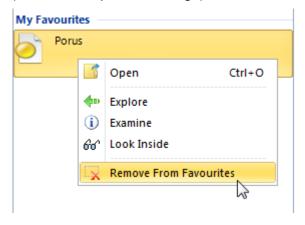
• If you want to add the currently active element as a Favourite, open the Favourites pane, and then use the **Plus** button.



• Open and pin the Favourites pane, and then drag an element from the Explorer Tree into a group.

Note: Use this method if you want an element to appear as a favourite in more than one group.

To remove a favourite, in the Favourites pane, right-click the favourite, and then click **Remove From Favourites**. This is shown in the following image. Alternatively, use the **Minus** button (visible in the previous image).



Note: Removal in this context only removes the favourite status. It does not remove the element.

Spotlight mode and presentations

Business Architect includes a presentation application called Spotlight. If you open Spotlight from within a Favourites group, you access slides for each of the models in that group. Slides are ordered in the same way as the elements in the Favourites group. You can format slides, and save them as Microsoft PowerPoint presentations.

You can also use Spotlight to present a model full screen.

To open Spotlight, do one of the following:

- In the Favourites pane, click Spotlight.
- On the ribbon, on the Model tab, in the Page group, click Spotlight.

Both are shown in the following image.

	Ē	File	Home	Model
Spotlight 🐢 了 👔 💌 🖻				
🕂 Add Projects 😑	and	Spotlight	Setup O	rientation
My Favourites		<u> </u>	Page	

Тір					
When a model is in the workspace, the Home tab has a Capture button.					
File Home					
Paste Clipboard					
This copies an image of the active model into the Windows clipboard. You can then paste this image into other applications.					

Elements in Business Architect

Elements are the building blocks of business models in MooD. This section covers:

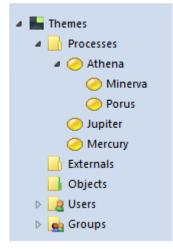
- Building an element hierarchy
 - o Relationships between elements (relationship fields)
 - Measures on elements (measure relationship fields)
 - Tip Benefit of # root elements
- Viewing information about an element (page 63)
 - o Using the Examine pane
- Setting an element's fields (page 65)
- Creating and viewing models (page 66)
- Adding elements to a model (page 67)
- Linking elements on a model (page 68)
 - Adding bends to lines
 - o Formatting the ends of lines
- Formatting elements on a model (page 70)

See *Element* in the *Key concepts* section (page 14) for a general introduction to elements and their place within MooD. Also, as you develop your understanding of elements, you may need to refer to the *Business Architect's user interface* topics (starting on page 22) for information on particular features or processes.

Building an element hierarchy

Elements form the hierarchy within a business model.

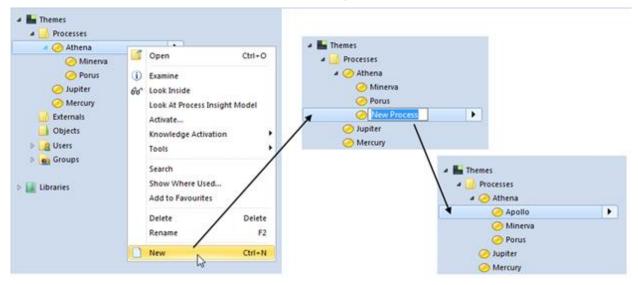
The Explorer Tree's **Themes** section shows this hierarchy.



Each theme defines the types of element that you can create within that theme. You create elements in **parent-child** relationships starting from the theme.

For example, in the preceding image, the **Processes** theme has three child Process elements, one of which (Athena), has two child Process elements.

In the Explorer Tree, when you right-click an element, the context menu includes a **New** command. This creates a new element as a child of the element that you clicked. Use this mechanism to create elements and build a hierarchy.



This means that to create **sibling** elements, you add new elements to the parent element until you have the required number.

Note: Universal themes support several element types. When you click **New**, you choose from the available types. For example:

Projects	(A)		
Processes	(i) Examine		
Externals	Search		
Objects	New	Project	
		🥥 Restricted Project	

Once you have a hierarchy, you can drag elements and **re-parent** them within it. The Explorer Tree lists sibling elements alphabetically. Business Architect will only let you move elements to valid positions in the hierarchy.

Other ways to create elements

You can also create elements automatically using a *synchronization*, or when modelling by means ribbon, mouse and Navigation Bar. Each of these is outlined here.

Using synchronizations

Synchronizations are frequently used to import data into a theme and recursively create or update elements. For example, the Microsoft Excel Import synchronizer is commonly used to import data from a spreadsheet. See *Synchronizations* in the *Key concepts* section (page 20) for an introduction to this technology, and *SAT* on page 143 for details on where synchronizations are in Business Architect and an example illustrating the Microsoft Excel Import synchronizer.

Using the Elements command on the ribbon

When a model is displayed, the Heme tab includes the Elemente command	
When a model is displayed, the Home tab includes the Elements command.	
Picture	
Elements Links Panels Graphs Actions More - Style Gallery -	
New Child Element	
Process	
Add Element of Type	
Process External	
Add all existing child elements	
Use Elements to:	
• Create a new child element (child of the model's subject element). In the gallery,	
when you click within New Child Element , the pointer changes to:	
New child Process	
When you click the model, the element's symbol is added to the model, and an element is inserted into the hierarchy as a child of the model's subject element.	
 Add another element of any supported type. Choose from the gallery under Add Element of Type. The pointer changes as before. However, as shown in the following image, you can then select from a list of existing elements, or, if permitted create a new one (type a name in the Search box to enable the New button). 	əd,
Search New	
⊘ P1B	

If the new element is the same type as the model's subject element, it is created as a sibling of the subject element.

Using the Ctrl key with the mouse and an existing symbol on a model

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÷

P2A
 P2B
 P3
 P3A
 P4

If a model already includes element symbols, you can use the **Ctrl** key with the mouse to create new elements or add existing elements.

- If you press and hold the **Ctrl** key and then click and drag an **unselected** child of the model's subject element, it creates a clone of the child element on the model and in the element hierarchy. We recommend that you rename clones.
 - **Note:** This cloning technique does not work with elements in the Explorer Tree. For this area you can use **variants**. See *Variants* on page 139 for details.
- If you **Ctrl** drag a symbol that does not represent a child of the model's subject element, it functions like the **Add Element of Type** gallery described in the previous section, that is, you can choose to add an existing element, or, if permitted, create a new one.
- **Note:** Ctrl drag on the subject element's symbol just moves the symbol, and Ctrl drag on a panel creates a duplicate of that panel.

Using the Navigation Bar

The **Follow Dependency** option lets you add elements when modelling. See Navigation Bar on page 36 for more details.



Relationships between elements (relationship fields)

The element hierarchy covered in the preceding section refers to **inherited** (parent child) relationships between elements in a theme.

Note: See *Relationship* (page 16) in the *Key Concepts* section for an overview of nonhierarchical relationships in MooD.

Elements can also have explicit non-hierarchical relationships with other elements by means of **relationship fields**. For example, a Project element might have a relationship field linking it to Team elements, as shown here:

Users	End Date	p start state
Groups	Project To Team	▷ End Date
a 📙 Projects	Risk	Project To Team
a 🥡 #Projects		A relationship to other elements
🥡 Athena		() with
🔰 Minerva 🕨 🕨		0
🥡 Porus		🔰 Alpha
a 📙 Teams		🔰 Beta
🔺 诃 #Teams		🔰 Charlie
🥥 Alpha		
🥥 Beta		Add 🔻 🦚 Browse Remove
🥥 Charlie		
		A Risk
Libraries		👻 🛑 Red 👻

These relationships can be within or between themes. In **Manage Themes** this type of relationship is defined as a **standard relationship** (the other type called **measure relationship** is outlined in the next section).

The definition of a relationship in **Manage Themes** includes the nature of the relationship, the fields the relationship itself can have, and rules governing what elements (themes) can satisfy the relationship. Like many things in MooD, you drag elements into a relationship field and, provided the conditions are satisfied, the connection is made. On models, you can create specific **relationship links** between elements connected by a relationship field. Synchronization also supports the automated creation of relationships.

Opening and finding relationships in Business Architect

To open an individual instance of a relationship, for example, to see any fields on that relationship, in the element's relationship field, right click the column at the very start of the field. For example:

🄰 Athena 🖂	"Athena" Proje	ct to Team "Beta	×			
	source Athena		Proje	ct to Team	"Athena" P	Project to Team "Beta"
Capacity		 ✓ Capacity ✓ 27 				
	•	nd these insta leck box, as s			hip, tick t	he find intermediate
Name: Ba	nana			Summary:		
Starting from elements where Find Children including me where	↓ () #Projects			+ -		
Find Project to find intermed where	Team diate relationship e	lements		* x	7 5	
		ck box were n le end of the r			ery would	return the Team

Measures on elements (measure relationship fields)

Following on from standard relationships between elements, you have **measure relationships**. Again these are defined as part of the meta-model definition in **Manage Themes**. If an element can have a measure applied to it, it will have a measure relationship field. For example:



Again you can drag a measure into this field to create specific **measure instances** for that element, and synchronization can be used to create and populate measures.

Benefit of # root elements

In practice, when developing solutions, MooD International use universal themes, and for each element type have a root element called *#typeName*. For example, if you have a Projects theme with a Project element type, you would have a root element *#Project*.

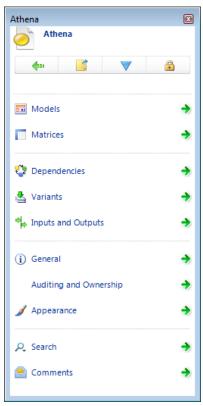
Why we do this:

- Clarity. It is useful for all elements of a particular type to be descendants of a *#typeName* element that names their type.
 - Queries on a type can then start from the *#typeName* element and use Find Children or Find Descendants as appropriate.
- Organization and protection against unwanted deletion. For example, consider making all the matrices for a particular element type belong to its *#typeName* element. Alternatively, consider having a *#MatrixContainer* element for all matrices. This makes matrices easier to find and helps prevent their unintentional deletion (as users will be understandably careful about deleting anything with *#* in its name).
- Setting Permissions. Permissions are best set at the *#typeName* element and inherited wherever possible.

Viewing information about an element

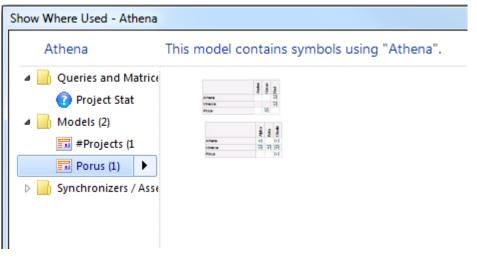
In the Explorer Tree, right-click an element, and then click:

- **Open** to see the element's fields. This is displayed as a tab in the workspace.
- **Examine** to see information about the element's place and function in the architecture, including what models and matrices it has or is used in, its dependencies, and its permissions. This is displayed in an Examine pane, for example:



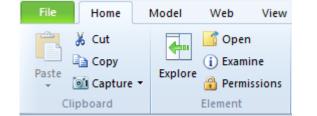
See Using the Examine pane on page 64 for more information on this pane.

- Look Inside to see the element's model. If the element does not have a model, you are prompted to create one. Models are displayed on tabs in the workspace.
- Show Where Used to see where the element is used. This is displayed in a Show Where Used dialog box, for example:



You can open multiple **Show Where Used** dialog boxes and you can right click items and access their context menus.

Note: When an element is selected in the Explorer Tree or on a model, both **Open** and **Examine** are also available on the ribbon.



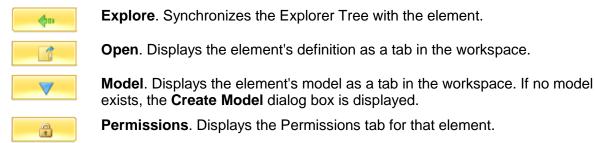
Using the Examine pane

The Examine pane is used throughout Business Architect. It gives you access to everything linked to, or related to, an element. It is organized into categories. Click the \Rightarrow buttons to display more about each category. For example, the next image shows the effect of going into the **Models** category.

Athena				
Athena				
	1			
📀 Models				
		E	Search	
	thena			•
	Porus			

Use the left arrow button to return to the category list.

The icons along the top of the Examine pane are:



The shortcut for the Examine pane is **F12**, and the Examine pane opens at the last category viewed. So, for example, if you are looking through the dependencies for several elements, you don't have to navigate through the categories each time you open the Examine pane.

Setting an element's fields

Business Architect presents elements and their contents clearly and consistently.

Task 2 To set an element's fields:

1. In the Explorer Tree, right-click the element, and then click **Open**.

This displays the element's definition as a tab in the workspace.

The element's fields are listed on the left. The same list of fields appears on the right along with their current settings.

2. In the list of fields on the left, click the name of a field.

The field is highlighted and, on the right, the same field is highlighted and expanded to show its current setting. For example:

Project To Team	▷ End Date
Risk	🖌 👂 Project To Team
Cost Measure	⊿ Risk
	🔻 🛑 Red 💌
	▷ Cost Measure

3. Set the field to the required value.

Fields vary. To help you:

• Some fields take text (these are known as formatted text fields). Just click and type.

Tip If you right-click a formatted text field, you get a shortcut menu of text commands, for example **Bold**, **Bullet**, **Font** and **Align**.

- Some fields are Pick lists, or controls such as calendars. Use the control to enter or change the value.
- Some fields take elements. You can drag elements from the Explorer Tree, or find and add elements.

Tip

Whenever you see an element listed in a field setting, you can right-click it and find out more about it. For example, you could use the **Explore** command to sync the Explorer Tree with that element, or the **Look Inside** command to see its model.

Whatever the type of field, it is designed to help you see and understand its setting. In addition, Business Architect will not let you set fields to nonsensical values.

4. Save your changes.

An asterisk next to a field or on the element's tab means that the element has unsaved changes.

In practice, elements and their fields are often populated and updated using synchronization.

Creating and viewing models

Models elaborate elements. For example, if you have a Process element, a model of the steps involved in that process is very informative. Models also form the user interface in web solutions deployed using Active Enterprise.

Creating a model and viewing a model is the same basic process, because, if you try and view a model and it doesn't exist, Business Architect will either create one, or prompt you to confirm that you want to create one.

Task 3 To create or view a model for an element:

- 1. Do one of the following:
 - In the Explorer Tree, double-click the element.

- **Note:** This is the default double-click behaviour. However, you can alter this. See *Business Architect's options* on page 25 for details on altering the defaults.
- Anywhere, right-click the element, and then, on its shortcut menu, click Look Inside.

Note: Some elements may also have a Look At Type of Model command.

Business Architect displays the model as a tab in the workspace, or prompts you to create a model.

2. If prompted, confirm the creation or choose the model to create.

Business Architect creates the model and displays it as a tab in the workspace. A newly created model might be blank apart from the element itself, or it can already include content from its **Model Master** if one is automatically applied. See *Model Masters* on page 123 for more details.

Adding elements to a model

When you construct a model for an element, you are likely to add other elements to the model. Business Architect lets you do this in a number of ways. These are covered in this task.

Task 4 To add elements to a model:

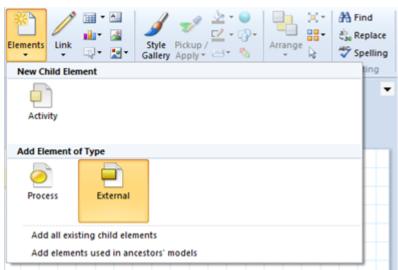
1. Open the element's model.

See Creating and viewing models on page 66 for details on this first step.

- 2. Do any of the following:
 - In the Explorer Tree, or in any pane listing elements, click the element and drag it onto the model.

Note: In the Explorer Tree, you can use **Shift** click and **Ctrl** click to select multiple adjacent and non-adjacent elements respectively.

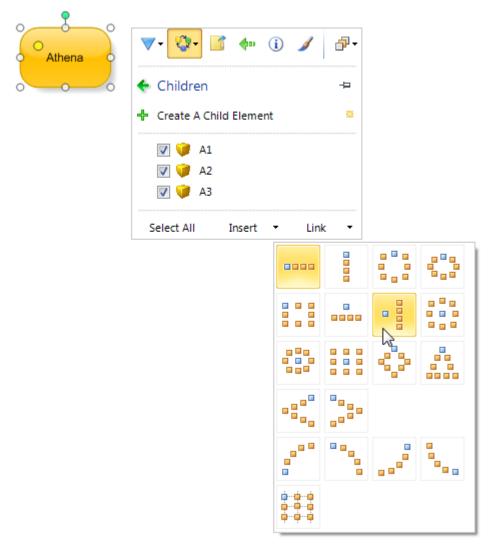
• Use the ribbon. On the **Home** tab, in the **Insert** group, click **Elements**, and then use the gallery.



• Use the **Ctrl** key with existing model symbols and the mouse to add new or existing elements. See the *Other ways to create elements* info box within the *Building an element hierarchy* section (page 58) for details on how the **Ctrl** key functions (it varies

depending on what you select on the model). Also note that **Ctrl** drag on a panel creates a duplicate of that panel.

• Select any element already on the model and use the Navigation Bar to add (Insert) or add and link (Link) related elements with a variety of layout options. For example:



See Navigation Bar (page 36) for general details about using the Navigation Bar.

• In the Explorer Tree or on the model, right-click the subject element (or any element), and then click **Examine**.

This displays the element's Examine pane. Use its Dependencies list to find elements that you might want to add to the model.

Linking elements on a model

When you construct a model, you will link elements (or any items on a model). Business Architect makes linking simple, and preserves links when you move linked items.

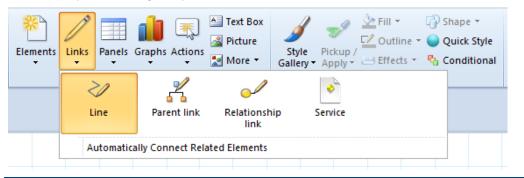
Task 5 To link two Items on a model:

1. Open the element's model.

See Creating and viewing models on page 66 for details on this first step.

2. On Home tab, in the Insert group, click Links.

This displays the link gallery.



Note: The types of link available depend on the type of model you are working on. Each type also affects what happens. For example, if you are drawing a Relationship link, you'll be prompted to select the relationship (adding a relationship link does more than draw a line – it creates the actual relationship). In all cases, the user interface will guide you. This task just draws a Line link.

The **Automatically Connect Related Elements** command draws links between relevant symbols already on the model. You can use the Navigation Bar to add and link related elements at the same time. See *Navigation Bar* (page 36) for details.

3. Click the type of link you require.

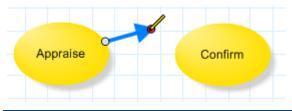
When over the model, the pointer changes to a pencil icon.



Note: To cancel this at any time and get the normal pointer back, press the **Esc** key.

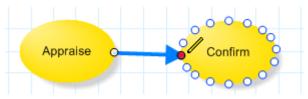
4. Click the first item you want to link.

A link attaches itself to the nearest attachment point, and the mouse pointer is bound to the link's pointed end. The link now moves with the pointer.



Note: The attachment point on the first item may change as you move the mouse. Business Architect tries to provide the most efficient attachment point. Once the link is in place, you can move either attachment point.

5. Move the pointer to the item that you want to create a link to. The attachment point that will take the link is highlighted in red.



6. Click to link the two items.

The two items are linked.

Depending on the type of link, you may be able to label it.

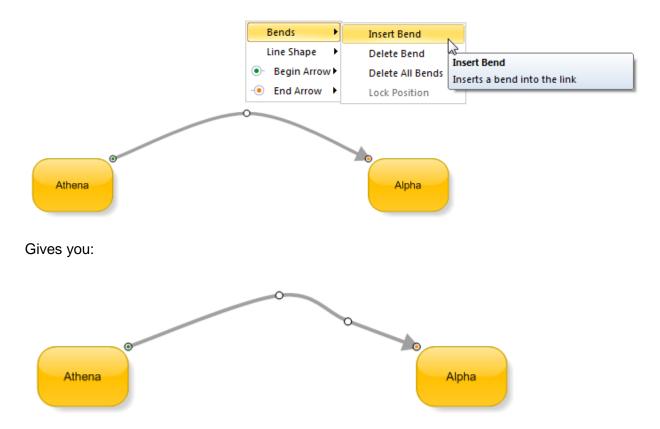
Double-click to terminate free-standing lines (lines that do not end at an attachment point).

If the pointer still shows the pencil icon and you do not want to add another link, press the **Esc** key to return it to its normal appearance and functionality. This will also delete any unterminated links.

To format a link on a model, right-click it, and then click **Format Style**. This displays the **Format Style** dialog box for the link. Other line formatting options are available on the ribbon or from the line's Navigation Bar and the next two sections cover bends and end points.

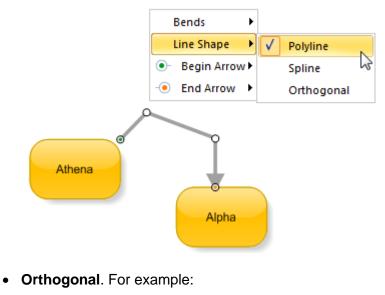
Adding bends to lines

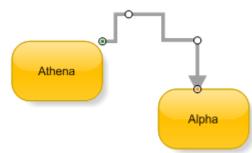
By default, Business Architect draws straight lines. If you want to insert bends, select the line and right click one of its selection points. A new point is inserted between the existing points. You can then drag this to form the curve. For example, the following images show a fourth point being added to an already curved line.



By default, bendy lines are **Spline** (smooth curves). The **Line Shape** setting also gives you:

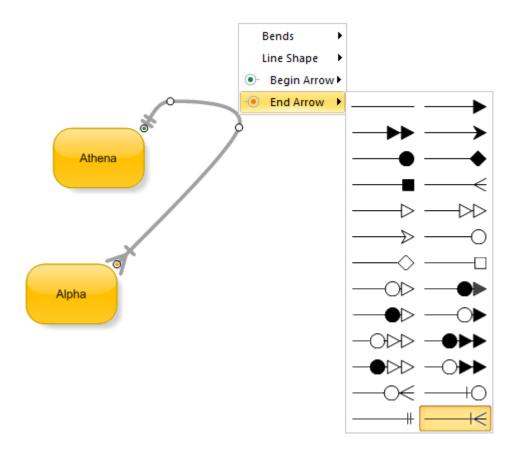
• Polyline. For example:





Formatting the ends of lines

MooD lets you choose between numerous end points including ones that comply with IEDM Crow's Foot notation. Start and end points are also colour coded. To set the end points, right click a selection point and use the **Begin Arrow** and **End Arrow** settings.



If you right click either end of a line, you only get to choose that particular line terminator (the menu will only have the relevant **Arrow** setting). If, like the preceding image, you right click a selection point in the middle, you get both **Begin Arrow** and **End Arrow**.

Formatting elements on a model

As you construct models, you can apply formatting to everything that appears on them, not just elements. Hence, you'll find formatting discussed in general terms throughout this guide. When a model is open in the workspace, the **Home** and **Layout** tabs include comprehensive formatting options, while the **Model** tab has basic page setup features. Most of these are covered in the *Selecting, formatting and arranging items on a model* section on page 40. This is followed by sections on *The Model tab* (page 44), *Pickup and apply* (page 45) and *Conditional formatting* (page 46). Features you may also want to make use of when formatting are *Styles* (page 117) and *Model Masters* (page 123).

Key features in Business Architect

This section covers using some of the some of the key features in Business Architect. Specifically:

- Queries (page 74)
- Info panels (page 82)
- Smart Columns (page 87)
- Matrices (page 102)
- Graph panels (page 110)
- Action panels (page 113)
- Styles (page 117)
- Model Masters (page 123)
- Measures (page 136)
- Variants (page 139)
- SAT (the Synchronize library) (page 143)
- Knowledge Activation (page 145)
- Active Enterprise (page 147)
- Introducing administration (page 149)
- Introducing Manage Themes (page 151)

Queries

A query finds elements. See *Query* in the *Key concepts* section (page 18) for more general material on queries. This section describes how to create and use queries in Business Architect.

Note: A video introducing queries and Query Builder is available within the Support Area at www.moodinternational.com.

Queries are reusable items that can be organized into groups. Hence, in the Explorer Tree, they are listed under **Libraries**.

Tip – Organizing your library

In practice, when developing solutions, MooD International organizes queries into logical groups and uses a numbering system that relates to the element type returned. For example, you could have a group and naming convention 01.xx for queries relating to Project elements, 02.xx for Team elements, and 00.xx for generally useful queries.

In addition, spend some time on your naming conventions and query summaries. Will someone new to the solution understand its queries?

If you click a query, and then click **Open**, it opens that query in **Query Builder**. Query Builder occupies a tab in the workspace. Use it to construct and test queries block by block.

Creating a query

The following task illustrates how to approach adding a query.

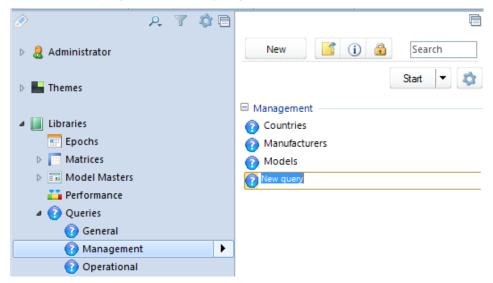
Task 6 To create a query:

1. In the Explorer Tree, under Libraries, click the button next to the query group that you want to add the new query to.

This selects the query group, and displays its Queries pane.

2. In the Queries pane, click New.

This adds a query called New query, and selects its name.



3. Give the query a descriptive name.

4. Click the query, and then click the **Open** button:



A tab opens in the workspace. This is Query Builder.

Projects			
Name:	Projects	Summary:	
Starting from			Hierarchy. Drag or double-click to add.
types 🔻	nothing	•	 Find Children Find Descendants Find Parent Find Ancestors
where		•	

5. Configure the query.

The following should help you:

• All queries have a *starting* block. This defines where your query begins.

St	artin	g	
fro	m		
	elem	ents 🔻 🕘 Drag elements h	ere
		everything	-
w		types	
Ч		elements	
		all elements except	
		the parameter	
		the results of query	

Starting blocks can have **where** clauses that add qualifying conditions. For example, you might want a query to only return elements with a particular status, as shown in the following image where the risk **High** is set as a condition:

Starting		
from		
elements 🛛 🖕 💜 Projects		
where - Risk		
is exactly 🗸 🗸 🔲 🗟 < Unknown>	V High	Medium
and or		

You can add multiple where conditions.

• On the right of Query Builder, you have several categories of Find block that you can drag underneath the starting block to build the query (double-click also adds them).

These are the things that the query will look for in relation to the elements returned by the starting block.

Starting from			S S Test Hierarchy. Drag or double-click to add.
elements 👻 👻	Projects	+ -	Jind Children
where			Find Ancestors
Find Descendants	Find Descendants Drop here to add this block.]	

You have the following categories of Find block:

•	•
0	Relative positions in the element hierarchy. For example, Find Children .
	Measures. For example, Find Instances from Container Element . The ones with an icon beside them return actual <i>measure instances</i> . The others return some information about measure instances.
**	Relationships attached to the elements or measure instances. Anything with Used By in its title is a reverse relationship (unless the default names given to reverse relationships have been changed in Manage Themes).
	In a relationship Find block, if you select the find intermediate relationship elements checkbox, the block will give you the instances of the relationship and not the elements at the end of the relationship.
	Queries.
	Miscellaneous. Other categories of Find block, including element relationships, models, variants, events and epochs. For example, it includes Find sibling epochs that gives you the other months in a year.
	Terminators. Queries can end in an And Finally block. This lets you, for example, order the results, or only return the top N matches (N can be a number or a variable).
	If you want to use the query in an aggregation, don't include an And Finally block (any sorting is done in the aggregation).

You can add multiple Find blocks. Each Find block acts on the results of its predecessor.

You can use the **Filter blocks** check box to see what is valid at any particular point. For example, if your query currently finds measure instances, the Measure blocks with icons against them will be greyed (disabled) because they return measure instances.

• Use the **Test** button on the ribbon, or click the **Test** tab in Query Builder, to test your query as you construct it.

Starting from		J. Test resul	ts. Click t	よ the Test ta	o to refre	sh the re	⊑1 sults	٢	Test
elements 🚽 🚽 😑 Projects 🛛 📲 💻 🗲			ts: (6 in 0)s)					
		Athen	a						
where		Essex Kent							
		O Minen	va						
Find Descendants	×	Porus							
🔲 including me		Surrey							
where	6 乡								

The **Test** tab lists the elements returned by the query.

You can also see or access the number of elements found by each step in the query. An empty box means that the result at that stage has been withheld to make Query Builder more efficient. To see a withheld interim result, click its empty box.

The > icon indicates that the query is optimized at that point. If these don't appear, you should investigate whether you can make the query more efficient. Some tips are included in the next info box.

Note: On the ribbon, the **Home** tab has some more advanced testing/tuning facilities. These are in the **Performance Tuning** and **Advanced** command groups.

Tips for faster queries

To improve performance:

- The starting block should involve as few elements as possible. The most efficient starting point is **the parameter**, followed by **elements**, **the results of query**, and then **type**. The **all elements except** and **everything** settings are the least efficient.
 - When using the parameter, use a where type condition to stop users executing queries over more elements than necessary. You should always try and restrict the breadth of a query.
 - When using the results of a query you can select a query (or other block) from the Picker - accessed by clicking on the Search icon - rather than dragging a find block from the right-hand panel.

			Hierarchy. D
from			incluicity.
the results	of query Drop a query here or click the search button	P.	S Find Child
		1.02	Find Dest
where		01.02 Find all Requirement Types	Pind Ance
		 01.13 from '1.02 Find all Requirement Types d'd 11.02 All Children from Examples 	
		Se 11.02 All Children from Examples	
. When etc	ting from a variable be acre	ful with the lanere Verichle	atting Va
When sta	rting from a variable, be care	eful with the Ignore Variable se	etting. You
	rting from a variable, be care	-	etting. You

 Conditions and their order can significantly affect performance. If a chain of conditions does not show the optimized icon
 at each point, experiment with their order and try to get the optimized parts of the query nearer the top of the chain. You can also attempt to restrict your query to conditions that lend themselves to optimized performance. These include:

- where conditions based on name (excluding measure instances), type, parent, children, reference, and the contents of simple type fields.
- o Find blocks that find children, parents, descendants, and reference/referenced by.
- \circ When ordering conditions, put the following as early as possible in the query:
- **AND** conditions that are most likely to fail.
- o **OR** conditions that are most likely to succeed.
- If using sub-queries, consider the performance of each, and pay particular attention to condition ordering when sub-queries are **AND**'d or **OR**'d together.
 - And Finally blocks and the Take Top N condition can stop sub-queries being optimized.

Using queries

Once you have a query, you can use it in any place that can take a query, for example, to return the elements that form the columns in a chart. The **Select Content** dialog box includes **Queries** as one of its categories (ringed in the following image):

Select Content	
Select the information to show in this panel.	
Information for: 🧽 P1	• 🔍 🖿
Categories	д
Fields	
Measure information	•
Relationships to/from other elements	•
Parent, children and owner	→ =
Models where the element is used	•
Variants and originals	•
Queries	→
Matrices	* -
	Search
V Show hidden fields	Cancel

When something uses a query, you are typically given an **Edit this query** option to quickly display that query in Query Builder. For example, the following shows an Info panel's flip side

with **Information shown** set to a query (called **Projects**), and the resultant **Edit this query** option:

	Content	Inputs	Results	
Su	bject of panel:		L	use subject of the model 🛛 🔗
Inf	formation shown		Projects	-
м	anage Columns			
Edit this query			N	
Sh	ow the number of	results only	13	
				ОК

Parameters and variables in queries

Parameters and variables are what make queries one of the most useful features in MooD.

Parameterized queries take a parameter as their starting point (one of the starting blocks is **the parameter**). This means you can use the same query again and again with different subject elements as the starting point each time. For example, you could have a parameterized query that returns all the tasks assigned to a person. The same query could then be used with any person element.

Parameterized queries have a yellow dot on their icons:

Tip – Developing 'the parameter' queries

When developing reusable queries, although Query Builder does let you set a test element for **the parameter**, it can be helpful to develop your query from a known element with known results. Once you know that the query does what you want, you can change the starting block to **the parameter**. We have found this approach useful during introductory training.

A query can include variables that you derive from a value or collect from the user. For example, a chart could use a query that returns project overspends. If the project element in the query is a variable, you can let users select the project from a drop-down list. In Business Architect this would be configured via *pinning* – the query variable would be exposed on the chart's **Inputs** tab and pinned to the drop-down list.

In any Queries pane, if you click on a query that uses a variable or parameter, it expands to show you what it requires to run (or be tested), for example:

	Ē				
New 📑 🚺 🔒	Search				
	Start 🔻 🔯				
∃ General					
😧 KPIs					
Query Parameter:					
drag element here	ρ.				
MyVariable:					
Add elements here	4 m				

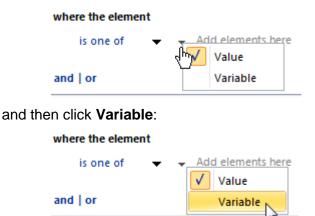
Note: Query Builder's Test tab does similar when displaying such a query.

Tip – Develop 'the parameter' and 'variable' versions of queries It can be useful to develop variants of the same query. For example, **Find Self From Parameter** and **Find Self From Variable**.

Setting variables in Query Builder

By default, Query Builder expects literal values, but you can change it to expect a variable.

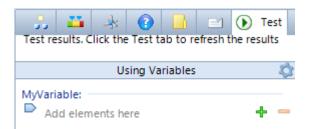
To set a variable, click the down arrow button at the relevant place, for example,



You can then type a name for the variable in the space provided (type over **insert variable name**):



When Query Builder includes variables, its **Test** tab changes to let you supply suitable test data.



Query Builder can remember the variable settings. Use the cog icon illustrated in the following image.

Using Variables	\$
	Remember Test Values
🖻 ᡝ Athena	Clear Test Values 😽
	Сору
	Paste
Results: (0 in 0.0122s)	Paste in New Window
	Converte Ourse
	Convert to Query

Note: If you have a query that uses multiple variables, ensure that your variables are uniquely and sensibly named. This is good practice and helps avoid clarity issues when using such queries within, for instance, Info panels. Good naming conventions are valuable throughout MooD. For example, if your meta model includes client and supplier organizations, don't have a variable just called **organization**.

Info panels

Info panels are small tables that show information about elements.

Note: MooD tends to recommend using matrices instead of Info panels. You have greater control over matrices meaning they can be better for Active Enterprise . However, Info panels are a quick way to add small tables to your models.

Info panels always have a subject element, and show information derived from it such as related elements, field values, dependencies, measures, matrices and queries. Info panels can include one or more columns, and you can include a total for each column. For example, the following Info panel includes child elements of the subject element, and two columns showing values from those child elements.

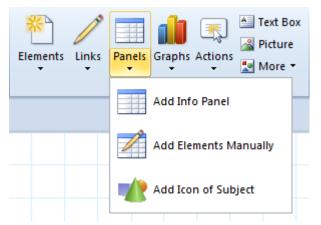
Children					
	Revenue	Projected Profit			
Essex	600	200			
Kent	1500	300			
Surrey	750	250 🕥			

This next image shows an Info panel that includes two Smart Columns, and has the total enabled for the first column.

Child	ren	0
	Profit Per Day	Trend
Athena	999	e
OMinerva	333	1
- 🍋 Porus	250	🛛 🐥 🔿 –
Zeus	100	
 Jupiter 	444	•
Total	2126	0
0 0		

When a model is displayed, the **Home** tab includes an **Insert** group. This has a **Panels** button. Use this to add Info panels. Click the buttons:

- Top half to add a standard Info panel already pinned to the model's subject element (although you can change this).
- Lower part to choose the type of Info panel to add, as shown here.

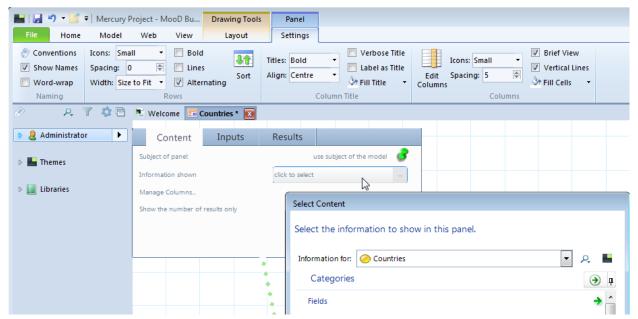


See the next info box (page 83) for details on the other types of Info panel.

Note: If Business Architect is displayed in a small window, the ribbon can appear different. For example, as shown in the following image, there is a smaller version of the **Panels** button with the same functionality organized left right, instead of top bottom.

Panels 🔻

When you place a standard Info panel onto a model, it flips so that you can set its content using the **Information Shown** setting (which displays a **Select Content** dialog box) as shown here:



When an Info panel is selected on a model, the ribbon includes formatting options for that Info panel. These are under **Panel**, on the **Settings** tab. The **Layout** and **Home** tabs include general formatting commands.

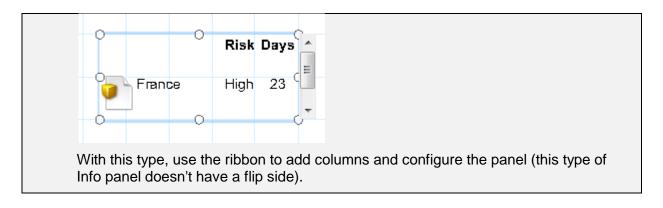
Additional types of Info panel

In addition to the standard Info panel covered in this guide, two other types are available from the lower part of the **Panels** button: **Add Elements Manually** and **Add Icon of Subject**. Respectively these display:

• A list of elements that you add manually:

Elements	
Drop elements here to add to this panel.	
0	0
	6
0	0

• The icon for the subject element that you can then add columns against to achieve effects like:



Adding an Info panel

Task 7 To add an Info panel to a model:

- 1. Open the model.
- 2. On the Home tab, in the Insert group, click the top portion of the Panels button.



When the pointer is over the model, it shows that a standard Info panel will be added when you next click.



Note: If you click the lower portion of the **Panels** button, you can choose from the three types of Info panel. The upper part of the button defaults to the standard Info panel. See the info box that precedes this task for details on the other two types.

3. Click where you want the Info panel to appear.

The Info panel is added to the model (you can move it later). It opens on its flip side.

Content	Inputs	Results
Subject of pane	t.	use subject of the model
Information sho	wn	click to select
Manage Colum	15	
Show the numb	er of results only	
		OK

4. Use the flip side to set the Info panel's content.

To help you:

- On the **Content** tab, **Subject of panel** sets the subject element. By default, this is the model's subject element, but you can change this.
- Information shown uses the Select Content dialog box to find and select what will be shown in the Info panel. For example, it could be one of the subject element's measures, the subject element itself, or a list of elements related to it.

Content	Inputs	Results			1
Subject of panel:			use subject of the	e model 👌	
Information shown		click to sel	ect	-	
Manage Columns	Select	Content			
Show the number of	Select	t the inform	mation to s	how in this	panel.
	с	ا ategories			
	Fie	lds			→ ^
	Me	asure inform	nation		→ =

- Manage columns lets you add columns to the Info panel. These columns show information for each element included in the Info panel as a result of the Information shown setting. For example, Information shown might be a list of project elements, and you then add columns to show costs and revenue for each project.
- Manage columns displays the Format Style dialog box, where you can add columns by means of the Add/Remove section shown in the following image.

Format Style			? 💌
Style	Add/Remove Columns		
Fill Effects			emove 🔐 🖗
Shape	Column Name	Width Align	Data Fo Total
Size	Revenue Default Projected Default	Auto Cente Auto Cente	
Alignment			
Text Box			
Picture			
Panel Settings			
Add/Remove			
Column Settings			
	 Alternatively show all p Update the panel as c 		JMN
Save 🔻			OK Cancel

- The **Panel Settings** and **Column Settings** sections in the **Format Style** dialog box give you considerable control over the general appearance of an Info panel (as does the ribbon (see step 6)).
- Use the **Results** tab to see what the **Information shown** setting has found. This is what will appear in the Info panel.
- If you set **Information shown** to a query that requires a parameter, use the **Inputs** tab to set that parameter. The **Inputs** tab adjusts itself as necessary and will often only include some basic refresh options.
- 5. To flip the Info panel and reveal its content, click **OK**.

Note: If the **Flip** button is red, your Info panel needs further configuration. In most cases, an exclamation icon **1** next to a tab or setting indicates where the issue is.

6. Use the ribbon to format the Info panel.

For example, under Panel, on the Settings tab:

- In the Naming group, click Conventions to control how items are labeled.
- In the Rows group, click Sort to manually sort the rows.

Note: You can also do this on the Info panel's flip side. Use the **Results** tab.

• In the **Columns** group, click **Edit Columns** to display the **Format Style** dialog box (as mentioned and illustrated in the preceding image, you can also access this from the flip side's **Content** tab). Use this to add or remove columns, change the column order, and add totals for individual columns.

Note: You can also use the **Format Style** dialog box to format the Info panel, and then save that formatting as a style that can be applied to other Info panels. See *Styles* on page 117 for more details.

Smart Columns

Smart Columns are part of MooD's aggregation technology along with the **Aggregation** matrix type. See *Aggregation* (page 20) in the *Key Concepts* section for an introduction. Aggregation matrices are not covered in this guide, but Smart Columns are a good introduction to aggregation in general. A video introducing aggregation is available within the Support Area at www.moodinternational.com and guides are available covering *Aggregation Designer*, *Fact Builder* and *Aggregation Performance*.

A **Smart Column** performs a calculation on elements and obtains the result. For example, you might add up the total cost of all projects, or you might calculate the margin between revenue and expenditure. You can use Smart Columns in many places. For example:

- As columns in Info panels and Data Sheet matrices.
- As the basis for conditional formatting.
- To provide labels (aggregations can output strings).

The following image demonstrates the first example usage. It shows an Info panel with two Smart Columns, one showing a calculation, and one showing how each element compares against a threshold.

0	Children		0
		Profit Per Day	Trend
Athena		999	۵.
Minerva		333	1
Porus		250	- 🕹 🔿
Zeus		100	-
Jupiter		444	
Total		2126	6
0	0		

Smart Columns are reusable items that can be organized into groups. Hence, in the Explorer Tree, they are listed under **Libraries**:

When you click a Smart Column, and then click **Open** (beside the **New** button or on the Smart Column's right-click shortcut menu), it opens that Smart Column's definition as a tab in the workspace.

Note: If you are looking at a group that does not include any Smart Columns, you can click **New** to create one.

The tab includes several secondary tabs that define the Smart Column. The **Designer** tab is the one you will primarily use. It includes a visualization of the Smart Column, and a test area. Both are shown here:

n 🖻	elcon	ne	Profit Per	Day 📧						
						Genera	Desig	ner	😑 Sou	Jrce
\$	۲	۲		I ((Revenue - Cost) / Days)	Edit	×				
add a level	Find Team	Source Query	Wor Alig Icon	tent: SUM ((Revenue - Cost)/ d wrap: no nment: center s: Icon only a Formatting: 123456789.1234 Fact Filter	Days) Fact Builder Fact Type Simple Create a simple		mbedded ased fact		Thresho	old
					Expression					
				SUM ((Revenue - Cost)/ Days)	SUM 👻	(Revenue	-	Cost	
East				832.5						
North				2183						
South				721.5						
West				1621						
Total				5358						

Smart Columns start with a **source query**. This finds the elements to be included. You then apply a single **fact**, and obtain a column of results complete with a total for that fact. A fact is a calculation (the result of an **expression**). Facts are the principal purpose of Smart Columns, as they are calculations that you can access and use elsewhere. The **Fact Builder** dialog box lets you build the expression that constitutes your fact. As shown in the preceding image, this is accessed from the **Edit** link in the middle of the **Designer** tab's visualization of the Smart Column.

Starting from the source query, you can add *levels*. Levels are Find blocks that drill up and down from the source query. Levels let you:

- Include other groupings of elements and obtain a total across those groupings. For example, find the parent elements of the source query so that the fact can be applied across that grouping and a total obtained. You include and exclude levels to specify the content you want (excluded levels appear dimmed).
- Find repository content related to the elements found by the source query, and then use that content within your fact to obtain the result that you want from your Smart Column. For example, find measures for different months, and then include them within a Threshold fact to determine and display a trend.

The sections: *Creating a Smart Column* (page 89), *The Smart Column's visualization on the Designer tab* (page 94), and *The Fact Builder dialog box* (page 94), cover all of this in more detail.

Once you have defined a Smart Column, you can:

- Include it as a column in an Info panel or Data Sheet matrix. For the elements (rows) in both, the result of the Smart Column's fact for those elements will be shown. This is dependent on the elements concerned being included in the Smart Column's source query, or in one of its levels. If the Info panel or matrix includes an element outside the Smart Column's scope, its cell will be empty.
- Place it directly onto models. This gives you a single column table, like the one shown in the **Designer** tab's test area.
- Use it in other areas, including Free Form matrices, various graph panels, and as the basis for conditional formatting. For example, you can use a Smart Column with a Threshold fact to conditionally colour data series in charts.

The Using Smart Columns section (page 99) covers this in more detail.

Creating a Smart Column

The following task illustrates how to add a basic Smart Column, and then introduces some of the additional design features available.

Task 8 To create a Smart Column:

1. In the Explorer Tree, under **Libraries**, click the **b** button next to the Smart Column group that you want to add the new Smart Column to.

This selects the group, and displays its Smart Columns pane.

2. In the Smart Columns pane, click New.

A Smart Column tab opens in the workspace.

🎚 Smart Column 🔳			
	General	Designer	Source Query
Summary			
Title:	Smart Column		
Summary:			
Subject:			
Tasks			

All new Smart Columns are initially named Smart Column.

- Click in the **Title** box and give the Smart Column a meaningful name.
 It is also good practice to give a full description in the **Summary** box.
- 4. Click the **Designer** tab.

📙 Pro	ojecte	d Profit per Day	×				
					General	Designer	O Source Query
\$	۲						
			Source Query				
	۲.	Facts		Add			
add a level	Source Query		You must select exactly one fact.				
R			Fact Filter				

This has a structural visualization of the Smart Column, and below that, an area where you can execute the Smart Column to see it populated with data from your repository.

Note: This task goes on to introduce key features of this visualization. However, see *The Smart Column's visualization on the Designer tab* on page 94 for a more complete overview.

5. Configure the Smart Column.

As a minimum, you need to add a source query, and then add a fact. To help you:

 Smart Columns start from a source query. This finds the elements to be included in the Smart Column.

Click **Source Query** to go to the **Source Query** tab. This lets you define a query, and is the same as other queries in Business Architect.

📙 Projected Profit per Day 📧					
	General	Designer	Source Query	Matrix	Variables
Starting from					S Test Hierarchy. Drag or double click to add
elements 🚽 🤗 Projects			+	-	 Find Children Find Descendants
where					Find Ancestors
Find Children				×	
including me					
where					

See Queries on page 74 for details on using the Source Query tab.

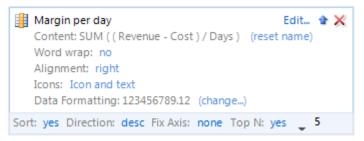
• Smart Columns have one fact. This fact defines a calculation on the content of the elements found by the source query.

In the centre of the **Designer** tab's visualization, click **Add** (or **Edit** if the Smart Column has a fact) to display the **Fact Builder** dialog box.

Fact Builder				
Fact Type				
2 Simple	Embedded	Threshold	Free Form Threshold	Aggregated Pick State
Create a simple	e expression based fact			
Expression				
SUM 🔻		Click her	e to start building your expression	n
Summary SUM ()				
				OK Cancel

See the Fact Builder dialog box section (page 94) for details.

• Once you have a fact in the centre of the **Designer** tab's visualization, you can control how its results are displayed in the table when it is generated. For example, as can be seen in the following image, you can control alignment and wrapping.



Tip – Aggregation matrix: Cumulative and Display Value As

Facts in Aggregation matrices include two additional formatting settings: **Cumulative** and **Display Value As**.

SUM (Revenue)	Edit	♦ X
Content: SUM (Revenue)		
Word wrap: no		
Alignment: right		
Icons: Icon and text		
Data Formatting: 123456789.1234 (change)		
Cumulative: columns(i)		
Display Value As: % of grand total		
Sort: no		

Cumulative lets you show totals across rows or columns (including across totals if required). **Display Value As** lets you show results as a percentage of the total. If you require either of these, consider using an Aggregation matrix instead of a Smart Column.

• Once you have a source query and fact, you can use the ribbon to test the Smart Column. On the **Home** tab, in the **Matrix** group, click **Execute**.

At this point, you should have a functioning Smart Column that you can use in a range of places, including Queries or Data Sheet matrices. The info box that follows includes some additional features you may want to use.

Smart Column Designer tab - additional features

You can click **add a level** to add a Find block that drills up and down from the source query. This can:

- Find and make available content that you want to utilize within your fact, such as measure content.
- Bring further element groupings into the Smart Column that then have the fact applied and rows added. For example:

			General	Designer	Source Query
\$	۲	۲			
add a level	Find Children	Source Query	Miscellaneous. Drag or double click to a element relationship k Find relationship source Find relationship target	· · · · · ·	
	Ξ	Š	Models Find used in models Find in my models		E
			Variants Find variants Find variant original Find variant siblings Find variant siblin		
			 Find sibling epochs Events Find events from subject Filter blocks 		Search

Again, this functions like any query in Business Architect, except that the starting point is set to the Smart Column's source query (the source query is effectively the first level and cannot be changed).

You can add multiple levels:

- Each level starts from the preceding level's elements.
- You can click each level (including the source query) and add a **where** condition to further qualify that level.
- Again, the filter icon indicates when a where condition is in effect.

In addition, as shown in the following image, you can include and exclude levels from the Smart Column. Excluded levels appear dimmed.



Each time you click **Execute**, the table in the test area is updated to reflect the included content.

You can also click a level's **Source Query** link and add a **where** condition to further qualify the results of the source query. For example:

4	ł	۲			
K				Source Query	
1				Facts	
laval a laval		Find Team	Source Query	BUM ((Revenue - Cost) / Days) Edit X Content: SUM ((Revenue - Cost) / Days) Word wrap: no	
ppe	500	Find	Source	Starting where - Risk	×
				is exactly	
				and or	
				Display group name as: Using Naming Convention	Ţ
			_	Show totals	
				ere condition is in effect, the Designer tab includes the filte ected, for example:	er icon against
Fina	all	y, a	IS S	hown next, click the cog icon to get a menu that lets you m	nanage levels.
â	(Ad	d a	O O Eevel re the Last Level	

The Smart Column's visualization on the Designer tab

This section has reference material that explains and summarizes the visualization used on a Smart Column's **Designer** tab. It duplicates much of the information covered in the preceding task, but provides an alternative approach that some readers may prefer.

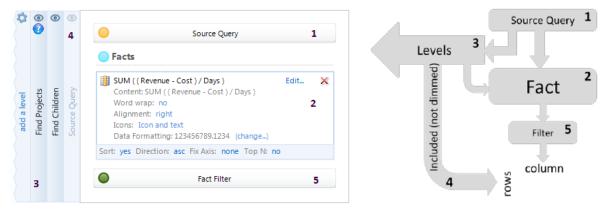


Figure 1. The Smart Column's Designer Visualization

- 1 **Source Query**. Click this to display the **Source Query** tab, and then set or edit the query that finds the elements that the Smart Column will operate on. If the source query is included (4) in the Levels area (3), the elements returned by the source query will be included as rows in the Smart Column, and have the fact applied.
- 2 Fact. The single fact (aggregation) that the Smart Column will perform. Click Edit to display the Fact Builder dialog box. The fact can utilize content from the source query and levels.
- 3 Levels. Each level is a Find block that drills up and down from the source query (if it is the first level), or from the preceding level. Levels give you groupings of elements to include in the Smart Column (included levels produce rows, excluded (dimmed) levels do not), and provide content that you can access and use in facts. For example, a level might find the parent elements of the source query elements, or levels might be used to find measures for comparison within a fact.
- 4 **Included Content**. The source query and levels can be included or excluded. When included, rows are added to the Smart Column. Excluded content appears dimmed.
 - **Note:** In Smart Columns, the level hierarchy is flattened into a single column of rows in the table produced in the test area below the visualization. This is because the primary purpose of Smart Columns is to give you access to the result of a fact, and not to produce a table that you can include on a model.
- 5 Filter. You can filter the results of a fact.

Copy and paste facts

A recent addition (Build 85) is the ability to copy a fact and paste it as a new fact. Aggregation Designer now includes **Copy** and **Paste** options, shown here:

Facts	Paste	Horiz	Add
UM (Project Value) Content: SUM (Project Value)	Сору	Edit	×

Paste is only shown when a fact has been copied. The copied fact is held in memory until another fact is copied i.e. the buffer holds one fact at a time. Hence, you can open two aggregations and copy a fact from one to the other. You cannot paste facts into notepad or similar, and you cannot copy fragments of facts. Any conditional formatting in a fact is not included in the copy.

In Aggregation matrices, when you paste a fact, it is added at the bottom.

As Smart Columns only have one fact, if you paste a fact into a Smart Column, it overwrites any existing fact. Because of this, you get a warning when pasting into Smart Columns.

The Fact Builder dialog box

A Smart Column must have one **fact**. This is the Smart Column's calculation. On the Smart Column's **Designer** tab, click **Add** (or **Edit**) to open the **Fact Builder** dialog box.

Projected	Profit per Day 🔣			
		Gei	neral Des	signer
\$ •	· · · · · · · · · · · · · · · · · · ·			
2	Source Query	\bigcirc		
	🗼 Facts	(Add)		
Query		\bigcirc		

Use the **Fact Builder** dialog box to create your Smart Column's fact. For example:

Fact Builder	
Fact Type	
Simple Embedded Threshold Free Form Threshold	Aggregated Pick State
Create a simple expression based fact	
Expression	
SUM 🔻 (Revenue - Cost) / Days	
Summary SUM ((Revenue - Cost) / Days)	
	OK Cancel

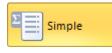
As you build an expression, the **Fact Builder** dialog box only offers valid options. For example, it won't let you include a closing parenthesis if there is nothing to close. In the following image, you can see a Simple SUM fact being constructed:

xp	ression –								
	SUM	•	(Revenue	-				
							((
						Number	Date	String	Variable•
						Source	Value	Quer	y Value
							Fund	tion	

At any time, you can return to the Smart Column's **Designer** tab to test your fact, and see if it gives you the expected results.

The Fact Builder dialog box lets you construct five types of fact:

• Simple



A single expression based fact. An expression is a calculation that produces a numeric or date result. For example, **revenue minus cost** produces a result that you could call **profit**.

There are five types of Simple expression. Click **SUM** to choose a type (the **Fact Builder** dialog box always defaults to SUM).

Expression					
SUM 👻			Click here to	start building	your expression
SUM	MIN	MAX	AVG	COUNT	
					, ,

Туре	Returns						
SUM The sum of a number of values. This sum includes the basic arithmetical operators +, -, * and <i>I</i> . You can also include parenth enforce precedence.							
	SUM of Pick states – Counts						
	If you do a SUM on a Pick list state, it gives you a count of that state. For example:						
	SUM Count of Risk(Critical)						

	When you select a Pick list as a source value, you choose the Pick list state to be counted, as shown here:
	Count the occurrences of which Pick State?
MIN	The minimum value in the expression's results. For example, the project with the lowest revenue.
MAX	The maximum value in the expression's results.
AVG	The arithmetic mean (average) of the values in the expression's results. For example, average revenue across all projects.
COUNT	The number of source elements in the expression (as grouped by the Smart Column's levels). For example, the number of projects currently active.

Sorting and the Top N property

When a fact is configured and shown in the **Designer** tab, you can control how it is sorted. The **Top N** property (shown in the following image) can be set to a number or a variable, and is useful if you only want, for instance, to show the best (or worst) performing items.

```
Margin per day Edit... • X
Content: SUM ((Revenue - Cost) / Days) (reset name)
Word wrap: no
Alignment: right
Icons: Icon and text
Data Formatting: 123456789.12 (change...)
Sort: yes Direction: desc Fix Axis: none Top N: yes 5
```

• Embedded



Incorporates Simple facts within a larger expression, and gives the result. For example, you could multiply the result of a SUM by the result of a COUNT, or multiply a SUM by a variable.

You build each component Simple fact within the Embedded fact itself.

• Threshold



Compares the result of a Simple fact expression against a Threshold, and returns the corresponding Pick state. This is illustrated in the following image where a Threshold fact is used to compare a SUM expression (Revenue) against a Threshold (Risk) to display one of four Pick states against each element in the Smart Column.

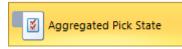
Risk(SUM (Revenue))	
Low	₽
Critical	þ
Critical	þ
Critical	þ
Low	₽
Medium	•
Medium	•
Medium	•
High	♠

• Free Form Threshold



Calculates a Pick list state from the value of an expression. This fact type was introduced in Build 63. It is documented in the *Changes Between Build 54 and 69* guide.

• Aggregated Pick State



Return the minimum (MIN) or maximum (MAX) Pick list state for a Pick list. This can be used to show the extreme cases to be found within a group of elements. For example, if looking at risk within a group of projects, you could quickly see the highest rated risk currently active within that grouping.

	MIN (RiskState)	MAX (RiskState)
Artemis	Amber 😑	Green 😑
Cyclops	Amber 😑	Green 😑
Demeter	Amber 😑	Red 🔴
Hephaestus	Amber 😑	Green 😑
Mnemosyne	Amber 😑	Red 🔴
Pontos	Green 😑	Red 🔴
Total	Amber 😑	Red 🔴

When you set **Fact Type** to **Aggregated Pick State**, you can choose between MIN and MAX, and then select a Pick list, as shown here:

Expression	
MAX 🔻 <u>Se</u>	<u>lect</u>
	Select Content
	Information for: 🧿 Risks
	Pick lists
	RiskState

Note: The MIN and MAX of a Pick list is determined by the order of states within it. Hence, you should ensure that your Pick lists are ordered from the MIN (first state) to the MAX (last state), and not some random collection of states in no particular order.

The Fact Builder dialog box and Aggregation matrices

The Fact Builder dialog box is used in two places: Smart Columns and Aggregation matrices. They are derived from the same technology, and the **Designer** tabs for both are very similar. Aggregation matrices let you include multiple facts as columns in a table, and include a total for each column across multiple dimensions and levels. Aggregation matrices are not covered in this *Getting Started Guide*.

Using Smart Columns

Although you can place Smart Columns directly onto models to get a single column table like the one shown in the **Designer** tab's test area, Smart Columns are principally intended for inclusion:

- As a source of content for various graph panels. If a panel supports the use of Smart Columns, the panel's flip side will let you select one.
- As the basis for conditional formatting. Many places can use Smart Columns to determine their conditional formatting. For example, this next image illustrates this in a Data Sheet matrix. On the Conditional Formatting dialog box, when you click Show Pick Lists from related elements you get a Select Content dialog box where you can select the Smart Column.

Athena - Colour	×						
1. Revenue			General Ma	rix 🔶 Row Query 🔵 Edit	Columns Variabl	_	
1. Cost Content: Cost Word wrap: no		/	Select the Pick List on which	to base cell formatting.			
Alignment: left Icons: Icon and	text		Show Pick Lists from: the subje	ct o Select Content			
	matting: Cost Threshold Smar p: 123456789.1234 (change)		Current Settings	Format the subject of	the cell with the c	olour of a Pick	List
1 Days			Apply Style from Pick List				Information for: 🔰 Athena
Results			Cost status	Colour: Cost Threshold S	imart Coloren	× >	Categories
Resolution	Revenue	Cost					Fields
Athena	55000	40					Measure information
Minerva	32000	25000				2	Smart Columns
Porus Zeus	42400	37500	★/				
Zeus			Show Pick Lists from related element	its			

And in a chart, when **Conditional** is selected on the ribbon, a **Colour** field is added to the **Select Content** dialog box. Set this to a Smart Column.

Labels Legend Style X Axis Y Axis	
Width 1 Transformed and the select Content	ge • Name Measure, •
e Projects * X Choose Y Values	
Content Inputs Results Subject of panel: use subject of the mode Sames 1 Information shown Children Sames 1	Information for: 🕡 Athena Categories
Show data table Data Filter Colour	Fields Measure information
Select a filter click to select Series 2 Assign elements to the graph Y Value	Smart Columns
Assign Elements (X element Plots elements against the value of a field on those elements	
Series taken from Element names Select fields	

• As columns in Info panels.

The Info panel's **Subject Element** and **Information Shown** settings return elements (rows) that the Smart Column will then be executed for. For example, **Information Shown** might return the children of the subject element, and the Smart Column then shows some calculation for those child elements, as shown here:

	Children
	Projected Profit
Essex	200
Kent	300
OSurrey	250
	6

Note: You cannot set an Info panel's **Information Shown** setting to a Smart Column. Smart Columns can only be added as additional columns.

See *Info panels* on page 82 for details on creating and using Info panels in Business Architect.

• As columns in Data Sheet (or Free Form) matrices.

When you add columns to a Data Sheet matrix, the **Select Content** dialog box lets you choose a Smart Column. You can include multiple Smart Columns, for example, two of the columns shown in the following image are Smart Columns:

		General	Matrix 😑	Row Qu	Jery 🔵	Edit Columns	Variable
1. Days							
📕 Profit Per Day							
I Profit Trend							
Ţ		Days	Profit Per	Day	Profit Tren	d	
Produces	Athena	1		999	1		
	Jupiter	1		444	⇒		
	Minerva	3		333	1		
	Porus	2		250	4		
	Zeus	3		100	•		
	Total			2126			

The Smart Column's fact is executed and displayed for each row included in the matrix.

Using a Smart Column as Row data in a Data Sheet matrix

In a Data Sheet matrix, on its **Designer** tab, if you select **Row data**'s **Use a Dependency** setting, and then click **edit**, you can select a Smart Column. This uses the Smart Column's query to find the rows, and adds the Smart Column as the first column in the matrix.

You can add additional columns as required, and change the column order. However, you cannot remove the matrix column that is added for the Smart Column.

See *Matrices* on page 102 for details on creating and using matrices in Business Architect.

For values to appear in an Info panel or matrix, the elements included as rows must also be included in the Smart Column. If not, the corresponding cell will be blank. This can affect how you design your Smart Column. For example, if a Smart Column's source query only includes the children of a project element, the Smart Column will not calculate its fact for any descendants of those children. Hence, an Info panel or matrix that includes all descendant project elements will only show Smart Column results for children of the project element. To include results for all, you would need to add a level to the Smart Column, or change its source query to find all descendant elements.

Tip - Smart Column totals

Both Info panels and Data Sheet matrices can include a total for any Smart Column included. By default, totals are not included. To include a total:

• For an Info panel, when you add a column, make sure **Total** is set to **yes**:

						? X	
Style	Add/Remo	ve Columns					
Fill Effects			Add	Rer	nove	û ₽	
Shape	Column	Name	Width	Align	Data Fo	Total	
Size	Projected	Default	Auto	Center	inherit	Yes V	
Alignment						No G	
	motriy one	uro Show		the Ed	it Colum	ne tob io oc	t to voc :
For a Data Sheet	matrix, ensi	ure Snow	TOTAL ON		it Colum		
G	Seneral N	/latrix 🦲	Row Quer	y 🔵 E	Edit Column	s Variable	S
Projected Profit						>	٢
Content: Projecte	ed Profit						
Word wrap: no Alignment: left							
Icons: Icon and t	text						
Conditional Form	natting: none (o	change)					
Data Formatting:	123456789.123	4 (change)				
Show Total: yes							
4							_

Matrices

A matrix is a table used to display information. See *Matrix* in the *Key concepts* section (page 19) for a general discussion on matrices and the types available. This section describes how to find, create, and use matrices in Business Architect.

Matrices are reusable items. Hence, in the Explorer Tree, they are listed under Libraries.

If you click a matrix, and then click **Open**, it opens that matrix's definition in the workspace. This workspace is referred to as *Matrix Designer*, and is shown in the following image.

Execute Export Matrix	Style Tick Names Timings Design	Caching: Off Cache Report Show SQL Advanced	위 Find ebae Replace 양 Spelling Editing	
📕 Athena - Projects 📧	General Matrix	😑 Row Query 🔵 Edit C	olumns Variable	15
Summary Title: Summary: Subject: Tasks	Projects			
Row data: Lolumns:	Edit Row Query None	(reset) or 💱 Use a Dej	pendency	This matrix displays fields and other information about an element.
				▲ Expand
To se	ee the matrix here, on the r	ibbon, click Execute .		

Matrix Designer has several tabs. These change depending on the type of matrix. However, the **General** tab always includes a **Tasks** section that outlines the steps required to create a working matrix.

On the **Home** tab, the **Matrix** group includes the **Execute** command. Use this to generate the matrix and see the result in the lower part of each tab. The *Creating a matrix* task next covers all of this in more detail.



element and a matrix type. Again, this is covered in the *Creating a matrix* task.

Once you have defined a matrix, you can use it on a model. Once a matrix is on a model, you can set its properties for that instance of its use. When the matrix is selected, the ribbon includes tabs for it. You can also flip the matrix and set further properties.

Creating a matrix

The following task adds a simple Data Sheet type matrix.

Task 9 To create a matrix:

1. In the Explorer Tree, under Libraries, click the button next to the matrix group that you want to add the new matrix to. For example:

Libraries	
🖭 Epochs	
Matrices	
General	
Info	ا ل
Performance	0

This displays the group's Matrix pane.

2. In the Matrix pane, click New.

A drop-down prompts for the owning element. In MooD, matrices are owned by elements. Consider using a *#typeName* or *#MatrixContainer* element. See *Tip – Benefit* of *#* root elements for why (page 62).

Note: You can change the owning element later. In the Matrix pane, right click a matrix and then click **Move To**. There is also a **Copy To** command.

3. Click the owning element.

This displays the **Matrix Type** dialog box.

Matrix Type			x		
Select a basic mat	trix type				
Data Sheet	Pick List Ticks	Relationship Field Ticks	Time Line		
Bar Chart	Free Form	Aggregation			
This matrix displays fields and other information about an element.					
		ОК	Cancel		

Alternative...

You can also get to this point by selecting the owner element, and then choosing **Examine** (i). As shown in the following image, the element's Examine pane includes a **Matrices** category with a **New** button.

Approve Review	Peview		B
	Ceview	_	
Matrices			Ē
New			
10		All matrix types	

4. Click a matrix type, and then click **OK**.

Note: This example continues with the Data Sheet matrix type. The **Matrix Type** dialog box explains each type, as does the *More on matrices* section within *Key concepts* (page 19).

Matrix Designer opens in the workspace. The **General** tab includes the subject element, and the chosen matrix type is used as the default name.

Procurement - Data She	et 🔟
	General
Summary	
Title:	Data Sheet
Summary:	
Subject:	Procurement
Tasks	

- 5. In the **Title** box, give the matrix a descriptive name.
- 6. Configure the matrix.

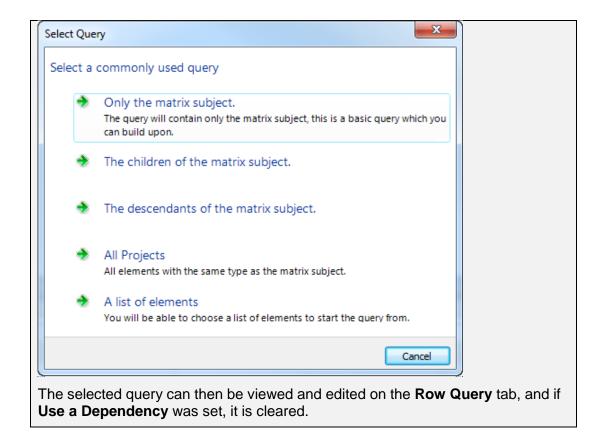
The following advice and guidance should help you:

• The General tab's Tasks area lists the steps required to get a useable matrix.

Tasks	
Row data: 🛛 🕒 Edit Row Query (reset) or 🤹 Use	e a Dependency
Columns: None	

Typically, you define a query to return your rows, and then pick the columns to include for each row returned by your query. Use the buttons and links to go to the correct place to complete each task.

The Row data settings – Edit Row Query and Use a Dependency
🕒 Edit Row Query 😨 Use a Dependency
The Edit Row Query and Use a Dependency settings specify whether the matrix will get its rows from a query, or from a dependency selected by means of a Select Content dialog box. Edit Row Query takes you to the Row Query tab, where you can construct and test a query. If you opt for Use a Dependency, your selection will appear next to the highlighted Use a Dependency button, as shown here:
Tasks
Row data: 🦲 Edit Row Query (reset) or 🛟 Use a Dependency Staff and Resources
The reset link lets you reset the row data source to a query chosen from a selection of basic queries listed in a Select Query dialog box:



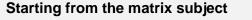
• The Row Query tab lets you define a query to find the rows for your matrix.

Ger	eral Matrix	📃 😑 Row Query	🔵 Edit Co	olumns Variables	
Summary:	Projects				
Starting from			~	🔒 🍱 😽 😯 Hierarchy. Drag or d	ouble click to add
elements 🕤	🗕 🚽 🧼 Projec	ts 🕂 🗕	\$	Find Children Find Descendant Find Parent	s
where				Find Ancestors	
Find Children	1		×		
📃 including r	ne				
where			3 乡		
			\sim	Filter blocks	Search

The right-hand section lists various categories of building block that you can use in a query.

Consider developing a named query that can be reused elsewhere. However, if it is vital to ensure that the query is not changed, develop it in place.

See *Queries* on page 74 for an introduction to creating queries in Business Architect. This includes information that will help you understand and use this tab.



One possible starting point is the matrix subject.

S	tarting	
fr	om	
	types 👻 nothing	
	everything types elements all elements except	-
	the results of query	
m de m	odel, it takes the model's elemeted on the matrix, and then us	ent. However, when you place the matrix on a nent as its starting point. This means you can se it in many places. See <i>Using a matrix on a</i> ion on placing matrices on models and using this

• The **Edit Columns** tab lets you select content that will appear as columns in your matrix. For example, in the following image there are three columns (two number fields and a Smart Column).

	General	Matrix	<u> </u>	Row Query	Edit Columns	Variables	1
Revenue							Add
Revenue So Far							Remove
Cost							Move Up
							Move Down
otals							
otalo							
By default, th	ne colum	ns in a D	Data S	Sheet m	atrix are not to	otalled. To	add a total, s
-							
-					atrix are not to ne column to e		
ne column's							
-							
ne column's	Show T						
ne column's	Show T	otal pro					
Column's Revenue Revenue So	Show T	otal pro					
Revenue Revenue So Content: Rev	Show T	otal pro					
Revenue Revenue So Content: Rev Word wrap:	Show T	otal pro					
Revenue Revenue So Content: Rev Word wrap: Alignment:	Show T	otal pro	perty				
Revenue Revenue So Content: Rev Word wrap: Alignment: Icons: Icon Conditional	Show T	none (chan	perty	[,] (click th			
Revenue Revenue So Content: Rev Word wrap: Alignment: Icons: Icon Conditional Data Format	Show T	none (chan	perty	[,] (click th			
Revenue Revenue So Content: Rev Word wrap: Alignment: Icons: Icon Conditional	Show T	none (chan	perty	[,] (click th			
Revenue Revenue So Content: Rev Word wrap: Alignment: Icons: Icon Conditional Data Format	Show T	none (chan	perty	[,] (click th			

- The Matrix, Row, Col and Cell tabs let you set general properties for each of these areas.
- If your matrix requires a variable in its query, enter it on the Variables tab.

• Use the ribbon to test your matrix. On the **Home** tab, in the **Matrix** group, click **Execute**.

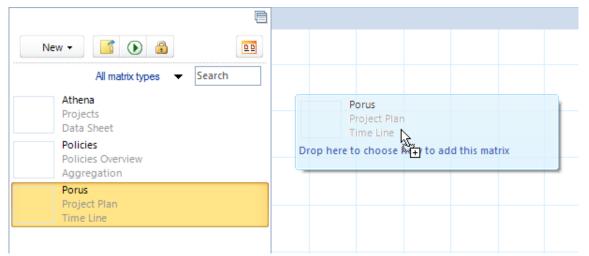


The lower part of the workspace displays the generated matrix. Use this to interactively develop your matrix before placing it on a model.

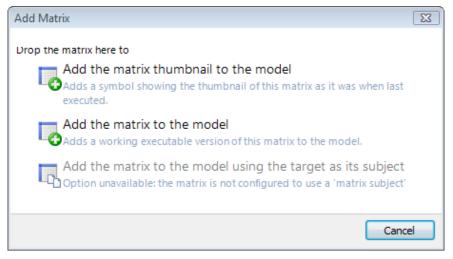
Once you have defined a matrix, you can use it on a model.

Using a matrix on a model

You drag and drop matrices onto models.



Typically, when you drop a matrix, you get the following dialog box with two of the three options enabled:



You can add a working version of the matrix, or a thumbnail that opens the matrix.

Note: The working version is not a separate copy. Any changes you make to the matrix in Matrix Designer will affect all placements of that matrix. However, any visual changes you make to the matrix on the model are specific to that model.

Tip – Making a matrix transparent

You can format a matrix so that it only includes its data and has no dividing lines. This can be useful if you want the matrix to overlay a corporate background. In Matrix Designer, on the **Matrix** tab, the **Matrix** group of settings lets you set **Colours** to several different **Transparent** colour schemes.

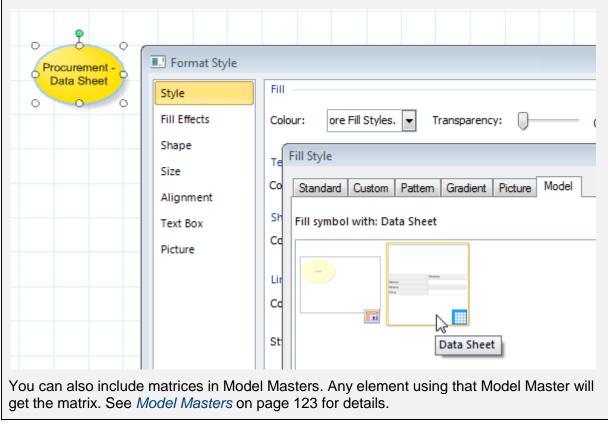
As shown in the next image, if the matrix starting point is set to **the matrix subject** (see the *Starting from the matrix subject* info box on page 106), the third option in the **Add Matrix** dialog box is enabled and the model's element becomes the matrix subject.

Add the matrix to the model using the target as its subject Adds this matrix to the model using Minerva as 'the matrix subject'.

Adding matrices using symbol fills and Model Masters

You can also use an element's symbol, or it's Model Master, to include a matrix on a model.

When you include an element on a model, it is represented by its *symbol*. You can format symbols, including their fill. Often this is a colour, but it can be one of the element's matrices.



Graph panels (gauges, charts and maps)

Graph panel is the general term for the assorted ways you can visually present information from your repository. They are grouped into:

- Gauges. Assorted dials, sliders, thermometers and traffic lights.
- **Graphs** and **Charts**. A variety of graphs and charts such as Column, Pie and Bar, and the more specialist Radial, Radar, Network and Clock Face.
- **Maps**. Assorted map formats and controls, such as the World Map or Open Street Map panels.

You should be able to find a graph panel that suits your needs. All graph panels are added in the same general way. You place them on a model, specify where it gets its content from (for example, a query or an Aggregation matrix), and then format it to get the look and feel you require. In general, you use the flip side to set the content and the ribbon to set the formatting.

When a model is displayed, the **Home** tab includes an **Insert** group. This has a **Graphs** command.



Click this to see a gallery of available visualizations that you can add to the model.

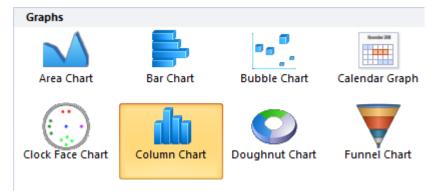
Once you have dropped a graph panel onto a model, you can flip it and set its contents, and use the **Panel** group of tabs on the ribbon to format it. These tabs vary depending on the graph panel type.

Adding a graph panel

Task 10 To add a graph panel to a model:

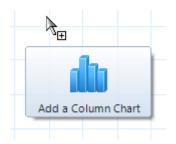
- 1. Open the model.
- 2. On the Home tab, in the Insert group, click Graphs.

A gallery of graph panels is displayed. For example, here is part of the gallery:



3. Click a graph panel.

The pointer shows the type of graph panel.



4. Click where you want the graph panel to appear.

The graph panel is added to the model, and opens on its flip side.

5. Use the flip side to set the graph panel's content.

Column chart example The flip side varies between graph panels, although they all share common characteristics. The points here are for a Column chart, but should help you with any graph panel. Content Inputs Results

Content	Inputs	Results
Subject of panel:		use subject of the model 🛛 💕
Information shown		Children
Show data table		
Assign elements to th	ne graph	
Assign		Elements (X - elements, Y - values)
Configure settings		
🕒 Select fields		
Published tooltips		
		OK
· · · · · · · · · · · · · · · · · · ·		

To help you configure a Column chart:

- As you use a flip side, the \bigcirc icon on a tab or next to a setting suggests what you should pay attention to.
- On the **Content** tab, use **Subject of panel** to set the subject element.
- Information shown displays the Select Content dialog box for the subject element. Use this to find and select what will be shown on the chart. For example, if the subject element is a project element, Information shown could be its children (sub projects). Often you will set this to a query.
- Use the **Results** tab to see what the **Information shown** setting has found. These will be the columns in the chart. You can reorder the items, and hence the columns.
- If you set **Information shown** to a query that starts from **the parameter** or uses variables, these will be exposed on the **Inputs** tab for pinning. The **Inputs** tab adjusts itself as necessary and may only include some basic refresh options.

- Select fields displays another Select Content dialog box. Use this to find and select what will be plotted for each item on the X axis. For example, this could be cost, meaning that the chart will plot the cost for each project.
 - You can select more than one field, meaning that a *data series* will be plotted for each field. For example, you could have estimated and actual cost for each project.
- If you set Information shown to an Aggregation matrix, Select fields is removed from the dialog box. Instead you get the Assign setting which defaults to Aggregation (X rows, Y 1st column...) meaning that the matrix rows are plotted on the X axis and the columns (facts) are plotted as series on the Y axis.
- Show data table shows you a table containing the data found as a result of your Information shown and Select fields (or Assign) settings. This lets you check the data that will be plotted on the chart.
- 6. To flip the graph panel and reveal its content, click OK.

Note: If the Flip button is red, your graph panel needs further configuration. In most cases, an exclamation icon \bigcirc next to a tab or setting indicates where the issue is.

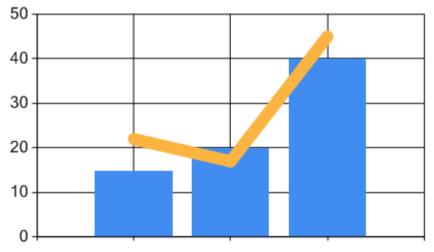
7. Use the **Panel** group of tabs on the ribbon to format the graph panel.

As you change settings, the graph panel changes to show the effect.

8. If the graph panel is going to be used on the web, preview its functionality in Active Enterprise. Use the **Web** tab on the ribbon. It includes a **Preview** command. See *Active Enterprise* on page 147 for details.

The General chart type

There are many graph panels. The most flexible is the General chart. It is highly configurable as you get direct access to its underlying settings. It defaults to a column chart, but can be changed to many other formats including pie and bar. One particular reason for using the General chart is that each data series can be plotted in a different format, for example:



The downside of the General Chart is its configuration is less obvious due to working at a lower level. Best practice is to use the dedicated graph panels first and only use the General chart where necessary. See the *General Chart User Guide* for full details.

Action panels (making models for the web)

Action panel is the general term for the many controls that allow you to develop dynamic web solutions using MooD Active Enterprise. They are grouped into the following categories:

- **Controls**. Includes many general purpose controls such as drop-down selection, calendar and tick box controls.
- Editing Elements. Includes, for example, a control that lets users edit the contents of a specified field.
- **Navigation**. Includes, for example, a control that lets users choose, and then go to, a model.
- Security. Includes, for example, controls to create users and send password reminders.
- Web Page. Page management controls such as a refresh timer.

You should be able to find action panels that suit your solution requirements.

All action panels are added in the same general way. You place them on a model that you intend to publish using Active Enterprise, and then configure and format them to get the look, feel and interaction you require.

When a model is displayed, the **Home** tab includes an **Insert** group. This has an **Actions** command.



Click this to see a gallery of action panels that you can add to the model.

Once an action panel is on a model, you can flip it and configure its content or behaviour, and use the **Panel** group of tabs on the ribbon to format it. The tabs vary depending on the action panel type.

Here is an example scenario for action panels. You want to add a button that generates a report on the primary element in a Model Master (basically produce a report on what the user is looking at). You have a Documents synchronizer that generates the report using a variable for the subject element. To do this you:

- Add the **Button** action panel to the Model Master, flip it, and set it to **Execute a synchronization** (you get to choose from a variety of repository, navigation and generic actions).
- Because the **Execute a synchronization** action is selected, the button's **Content** tab now includes a field that lets you choose the actual synchronizer.

Once you select the Documents synchronizer, because it includes a variable, the button's **Inputs** tab gets a field (and pin) for that variable. Pin this variable to the Primary Element symbol on the Model Master. Hence the report will be generated for the element currently being viewed.

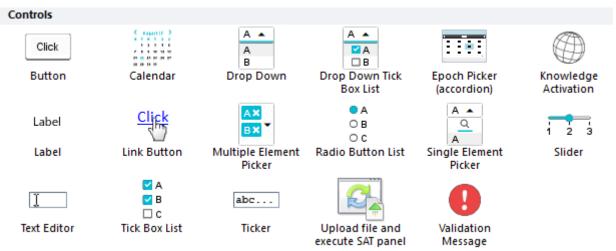
This next task illustrates much of what has just been described.

Adding an action panel

Task 11 To add an action panel to a model:

- 1. Open the model.
- 2. On the Home tab, in the Insert group, click Actions.

A gallery of action panels is displayed. For example, here is part of the gallery:



3. Click an action panel.

The pointer shows the type of action panel.



4. Click where you want the action panel to appear.

The action panel is added to the model, and opens on its flip side.

5. Use the flip side to configure the action panel.

Button example

The flip side varies between action panels. As an example, here is the flip side of the Button action panel:

Content Inpu	ts Results
Subject of panel:	use subject of the model 🛛 🚱
When clicked	
To refresh another panel attach	the blue pin on its Inputs tab to this panel.
Also or alternatively	perform no additional action -
-	ок
	to refresh another panel. To do this, you pin the blue pin on to the Button. The following image shows an Info panel <i>blue</i> ction panel.
	Children
	Facilities
	Cogistics Dresses
	Process O Procurement
Button	
Select Action dialog b required.	or alternatively setting on the Content tab to display the ox (shown next) from which you can select the action
Repository Actions	Э д
Add one or more eler	nents to a relationship
Create a child elemen	t
Create a related elem	ent
Create a root element	t l
Create a user	
Delete one or more e	
Execute a synchroniza	
Update a field activat	
Update fields on an e	
	Search
	Cancel
-	that requires further configuration, the flip side adjusts and direction (the $①$ icon). For example, as shown in the following

image, if you configure a Button to **Execute a synchronization**, the **Content** tab changes to include synchronization settings.

Content	Inputs	Results	
Subject of panel:		use subject of the	model 💕
When clicked			
To refresh another pa	nel attach the blue	pin on its Inputs tab to this panel.	
Also or alternatively		execute a synchronization	-
after execution		perform no additional action	
Execute a synchroniza	tion		
Choose the synchroni	zations to execute a	and their behaviour.	
Synchronization (c)	r group)		
Wait for synchronizati	on to complete		
and display outpl	ut in browser		
Starting Elements			
Override the starting	elements for the sy	nchronizations (if required).	
			ОК

6. To flip the action panel into place, click OK (or press F9).

Note: If the **Flip** button is red, the action panel needs further configuration. In most cases, an exclamation icon **1** next to a tab or setting indicates where the issue is.

7. Use the **Panel** group of tabs on the ribbon to format the action panel.

As you change settings, the action panel changes to show the effect. The **Layout** tab also includes some formatting commands.

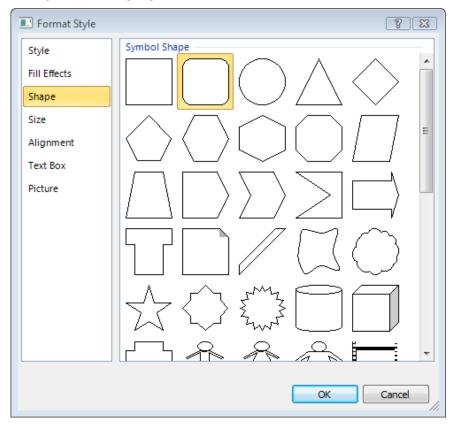
8. Test the action panel by previewing its functionality in Active Enterprise. Use the **Web** tab on the ribbon. It includes a **Preview** command. See *Active Enterprise* on page 147 for details.

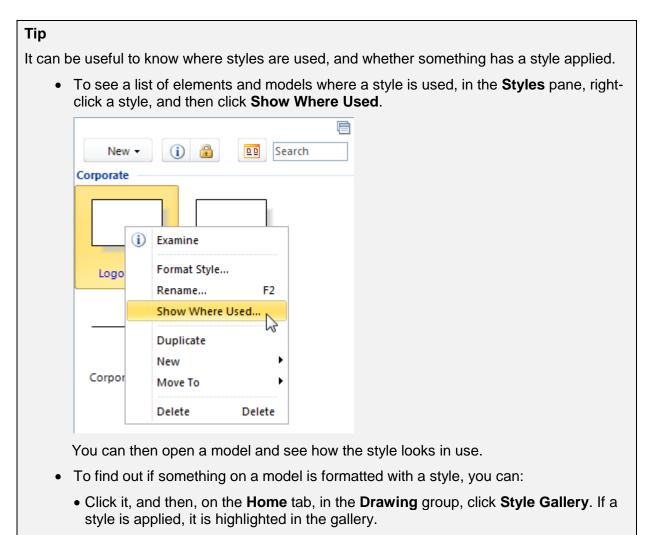
Styles

Styles let you apply formatting consistently throughout a repository. For example, you can have a style that makes all Info panels use the same colour scheme.

Styles are reusable items. Hence, in the Explorer Tree, they are listed under Libraries.

In the Styles pane, if you right-click a style and then click **Format Style**, it displays the **Format Style** dialog box shown in the following image. Within this dialog box, the style's current settings appear highlighted.





• If the item is not an element, for example, an Info panel, get its tooltip to appear. If a style is applied, it is included.

Creating a style

You can add a style in two ways:

- Create a new style, and then format it. This method is covered in the next task.
- Create a style from something already formatted. This method is useful if you have formatted something and then decide that you would like to save that formatting for use elsewhere. The two ways of doing this are covered after the task.

Task 12 To create and format a new style:

1. In the Explorer Tree, under **Libraries**, click the **b** button next to the styles group that you want to add the new style to.

 P. T & E Administrator 	New - (i) (a) Search Corporate
 Themes Libraries Epochs Epochs Matrices Model Masters Performance Queries Smart Columns Styles 	Logo Small Logo Large
✓ Corporate ✓ General Styles ✓ Unbranded ② Synchronize ③ Web Publish ▷ ③ Knowledge Activation	Line Light

This selects the style group, and displays its Styles pane.

2. In the Styles pane, click New.

This displays the list shown here:

New 🕶	(i) 🔒	22					
Shape S	tyle						
Line Sty	Line Style						
Style Fro	Style From Selection						
Style Gr							

- 3. Do one of the following:
 - If you want to create a format for shapes, click **Shape Style**.
 - If you want to create a format for lines, click Line Style.

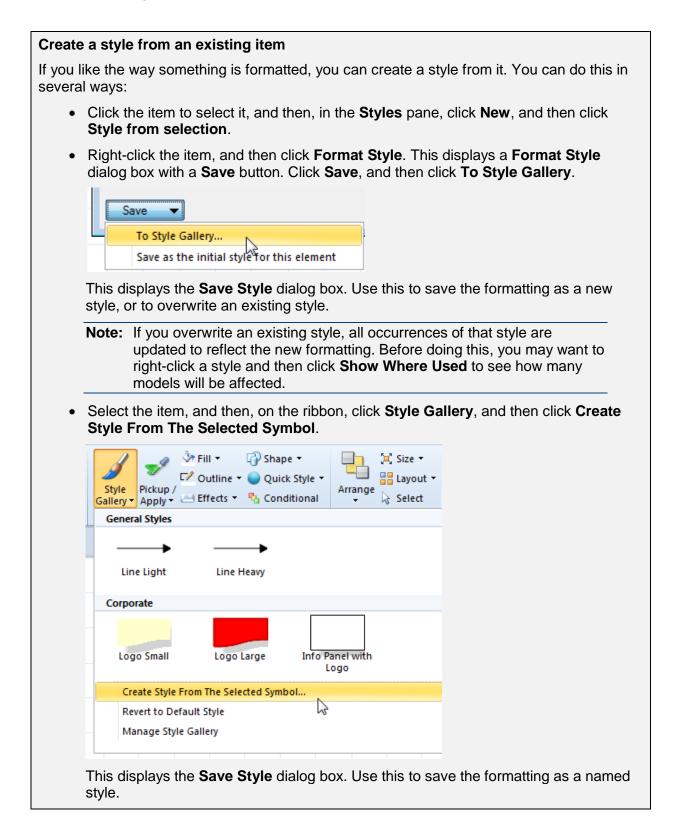
Either choice adds a style with the name **New style**. It has default, basic formatting.

- 4. Rename the style.
- 5. Right-click the renamed style, and then click Format Style.

The Format Style dialog box is displayed.

6. Format the style as required, and then click **OK**.

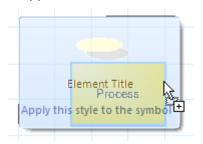
The representation of the style changes to reflect the applied formatting. You can return and change the formatting at any time. If you change a style that is already in use, those occurrences are updated to reflect the modified style.



Applying, updating and deleting styles

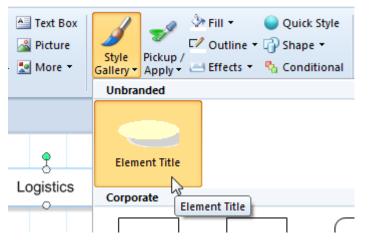
You can apply styles in the following ways:

• Use the Explorer Tree to open a Styles pane, and then drag a style onto the item you want to apply it to. Business Architect tells you that the style will be applied when dropped, as shown here:



Note: If you drop a style directly onto the model itself, a text box is created with that style.

• Select the item that you want to apply a style to, and then, on the ribbon, use the **Style Gallery** button to select and apply a style.



The main benefit of styles is that when you update one, the change is applied to everything that has that style. This can be useful if, for example, you decide that a rectangle would be better than a circle, or that a line should be thicker.

To update a style:

- In the Explorer Tree, under Libraries, open a Styles pane and find the style. Right-click the style, and then click Format Style. Use the Format Style dialog box to change the style. When you click OK, everything with that style is updated with the changes. To see a list of places affected, right-click the style, and then click Show Where Used.
- Find an instance of the style in a model, update it, and then overwrite the style. See the *Create a style from an existing item* box on page 120 for more details.

Тір

When you delete a style, it is removed from the repository, and items with that style lose their association. However, they do not lose the style's formatting.

This means that deleting a style is not a quick way to revert everything tagged with that style to its default formatting. To do this, on a model, select a symbol with the style, and then, on the ribbon, click **Style Gallery**, and then click **Revert to Default Style**. Next, use the same menu's **Create Style From the Selected Symbol** command to overwrite the original style

with the reverted formatting. This puts everything tagged with that style back to the default formatting. You can then delete the style.

Difference between styles and formatting

On the **Home** tab, the **Drawing** and **Font** groups include many formatting options. You can apply formatting to individual items. You do not have to use styles. You can also apply a style to get some default formatting, and then change some of it. Provided you do not update the style based on that item, those changes are unique.

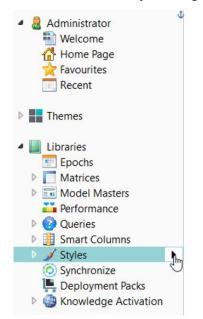
To find out if something on a model is formatted with a style, click the item to select it, and then, on the ribbon, click **Style Gallery**. If a style is applied, it is highlighted.

See *Selecting, formatting and arranging items on a model* on page 40 for general information on applying formatting without using styles.

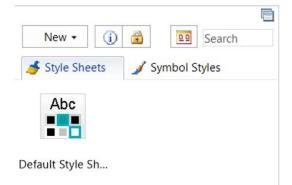
Style Sheets

Style Sheets are a brand-new way of styling your repository, with a slick UI and an intuitive editor, this new feature provides ease of use when creating new Styles.

To access Style Sheets in a repository, first go to Styles and there you will see a new tab option for 'Style Sheets'. New Style Sheets can be created by clicking 'New'.



A Default Style Sheet is already present in the software. This Style Sheet cannot be deleted, moved around or renamed. When you are logged in as an Administrator and delete a Style Sheet, all panels associated with that Style Sheet revert to the Default Style Sheet.



Click on your chosen Style Sheet to make the easy-to-use Style Sheet Editor appear. There are two tabs: the first Overview tab allows you to change setting and styles common in many panels, such as Font, and Background Colour.

Overview	Panels		Interactive Preview:									
leview current	settings and set styles co	ommon to many panels.	s	elect Bad	ckgrour	nd Colo	our:	V	/hite			•
ackground Co Fill Colour Focused Back	plour ground Colour		Button				Button	1				
	round Colour ed Background Colour	Arial	Calendar						Ö			
Font Size Font Style		10 B / <u>U</u>	Calendar Graph			Ма	rch 2	018		>		
Pop-up Font Pop-up Font ! Pop-up Font ! ore Colour	Size	Arial 10 B <i>I</i> <u>U</u>		M 5 12	T 6 13	W 7 14	T 1 8 15	F 2 9 16	S 3 10 17	S 4 11 18		
Fore Colour Pop-up Fore (Selected Fore		_		19 26	20 27	21 28	22 29	23 30	24 31	25		
ormatting — Gradient Effec		Off										

The second tab, Panels, provides a bigger customisable section, giving various options for separate panels.

Overview	Panels		
Edit the curren	t settings for panels.		
▲ 🔤 Butto	on		^
Font			
Font	t Family	Arial	~
Font	t Size	10	~
Font	t Style	B /	U
Font	t Colour		~
Palette			
Panel			
▷ Caler	ndar		
Caler	ndar Graph		
🕨 👫 Chan	ige Password		
🕨 💶 Creat	te User		
Drop	Down		
Drop	Down Tick Box List		

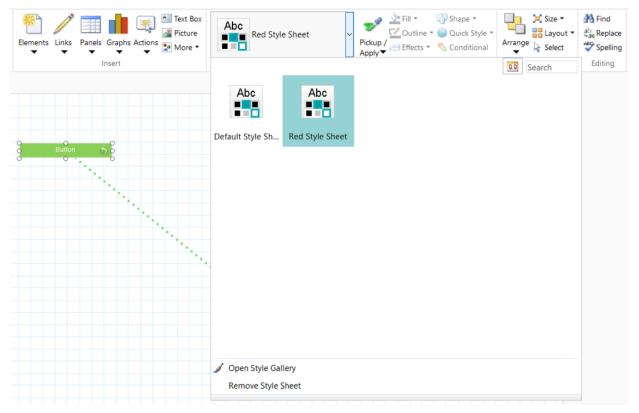
Another useful feature is the Interactive Preview. When customising panels and other parts of the repository, the preview will automatically show you the changes made in the editor and how it will appear in the repository.

Overview Panels			Interactive Preview:										
Edit the current settings for par	nels.		Select	Back	groun	d Colou	ur:	#e	8b7b7	,		•	Î
▲ 🔤 Button	ŕ	`	Button		_								1
 Font 							Button						ľ
Font Family	Arial ~												
Font Size	10 ~				-				-				
Font Style	B / <u>U</u>				-				Ö				
Font Colour	v												
 Palette 			Calendar Graph										
Fill	×			<		Mai	rch 2	018		>			
Ink Fill	×			М	т	W	т	F	S	S			
Focused	×			5	6	7	1	2 9	3 10	4 11			
Outline	×			12 19	13 20 27	14 21 28	15 22 29	16 23 30	17 24	18 25			
Panel				26	21	28	29	30	31				
Calendar													
Calendar Graph													
Period Change Password		,	Change Password										
											ОК	Cancel	

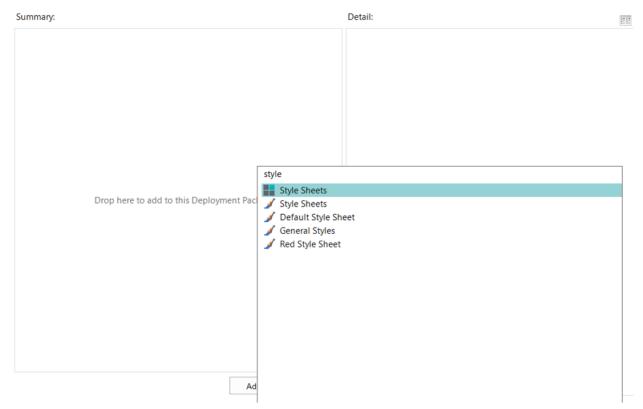
There is also the option to 'Bulk Apply' Style Sheets from the Default Style Sheet. This can be found in the Styles tab. By right-clicking the Style Sheet you wish to Bulk Apply, an option will appear allowing you to Bulk Apply. Bulk Apply will apply the selected Style Sheet to every model in the Repository.



When on a model, there is the ability to apply a Style Sheet to an individual panel. Simply select the panel, click on the drop-down box and select the Style Sheet you wish to apply.



Style Sheets can also be used in Deployment packs. Simply click 'Add...' to search for style sheets, which will then show you the available Style Sheets which can be deployed and used in another repository.



Model Masters

Model Masters let you apply templates to an element's model and thereby ensure consistent appearance and functionality. For example, a Model Master might include standard navigation controls and a corporate logo.

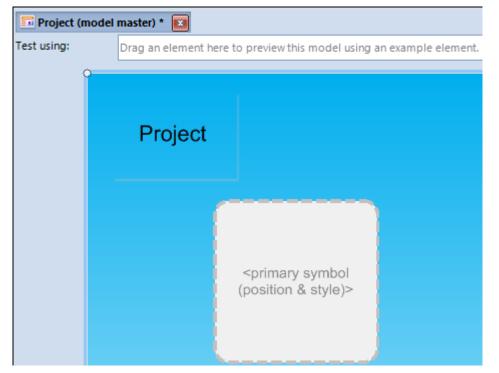
Model Masters save development time. Instead of repeatedly creating models for a theme's elements, you can create and apply one Model Master. Model Masters also save time when maintaining solutions. Changes to a Model Master affect all instances of its use.

A Model Master can include anything that can appear on a normal model. You can apply Model Masters to elements and relationships. You can also select the Model Master to use when an element is accessed from an Info panel, matrix, or selected types of graph panel. This overrides any Model Master setting that the element itself has.

Model Masters can be applied singly or in layers – known as **hierarchical Model Masters**. See *Hierarchical Model Masters* on page 131 for more information on this feature.

Model Masters are reusable items. Hence, in the Explorer Tree, they are listed under **Libraries**. To see hierarchical Model Masters you need to use **Tree** view. The **Thumbnail** views let you see individual Model Masters.

If you double-click a Model Master (or right-click, and then click **Look Inside**), it displays the Model Master's own model in the workspace, as shown in the following image.



The Model Master's model shows you what features and formatting it will impose when it is applied to an element. You construct and format this model like any other model. By default, it includes a **primary symbol**. This represents the element that the Model Master will be applied to.

To help you see what effect the Model Master will have, you can drag elements into the **Test using** box along the top of the model. That element becomes the primary symbol for the purposes of testing.

When a model is displayed, the **Model** tab includes the **Model Master** group, as shown in the following image. This includes a gallery of Model Masters that you can apply.

		•	5			* * =	Use Blank	Follow Theme	Edit Master
				Mode	Master				

If the model does not have a Model Master, the **Edit Master** button is disabled (a quick way to open the Model Master used by a model is to click **Edit Master**).

Note: If you don't have any Model Masters, this gallery won't appear on the ribbon. Instead, the **Model Master** group will include an **Apply Master** button. This opens the Model Masters pane. You can then create a Model Master (as covered in the next task).

Creating a Model Master

You can create a Model Master in two ways:

- Create a new Model Master, and then format it. This method is covered in the next task.
- Duplicate an existing Model Master, and then modify it.

Task 13 To create and format a new Model Master:

1. In the Explorer Tree, under **Libraries**, click the **b**utton next to the Model Masters group that you want to add the new Model Master to.

2 R T 🕸 🖻	Ē
Administrator	New 💙 🚺 🔒
Themes	Search
	General
4 📗 Libraries	
🖭 Epochs	
Matrices	
⊿ In Model Masters ►	Default Management
Conditional	
General	
Management Views	
Performance	
Queries	Project Master
Smart Columns	Conditional
Styles	
O Synchronize	Management Views
💽 Web Publish	
Knowledge Activation	

This selects the Model Master group, and displays its Model Masters pane.

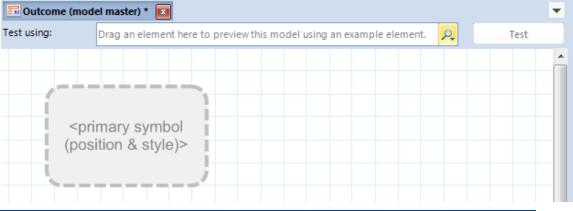
2. In the Model Masters pane, click New.

This adds a Model Master called New Model Master, and selects its name.



- 3. Give the Model Master a descriptive name.
- 4. Right-click the renamed Model Master, and then click Look Inside.

The Model Master's model opens in the workspace. In the images here, the Model Master is called **Outcome**.



- **Note:** Model Masters are typically targeted at a type of element (known as the **primary symbol**). In most cases, it is useful to develop a Model Master with a suitable element in place. For example, if you are going to include and configure an Info panel, you need an element in place to see the effect of the Model Master. This example continues on this assumption.
- 5. Drag a suitable element into the **Test using** box.

The primary symbol is populated with this element, and the **Test** button toggles to **Stop Testing** (you can continue in either mode).

🖬 Outcome (model master) * 🔳							
Test using:	🥟 Athena		2	P,	Stop Testing		
	Athena						

6. Configure the Model Master.

To help you:

- You can add Info panels, matrices, graph panels, action panels, and anything else that you could put on a standard model.
- You can pin content.
- You can format everything, and that formatting will be used whenever the Model Master is used with an element.
- If the target element has its own model, remember that the end result will include the content of the element's model on top of the Model Master. You should consider whether anything on an element's model is better suited for inclusion on the Model Master. Also decide if hierarchical Model Masters might be suitable. See *Hierarchical Model Masters* on page 131 for details.
- As you develop a Model Master, you should iteratively test it with suitable elements.
- 7. Click Save.

You can now:

- Preview the effect that applying a Model Master will have. See *Previewing Model Masters* on page 130 for details.
- Apply the Model Master to models. See *Applying and removing Model Masters* on page 130 for details.
- For Active Enterprise:
 - Assign the Model Master to items such as matrices and Info panels so that any elements accessed from them in Active Enterprise use that Model Master
 - Use the Model Master as part of a condition so that elements without models get a model based on that Model Master when they are accessed in Active Enterprise. See *Model Masters with Active Enterprise* on page 132 for details on both of these.

You can return and modify the Model Master at any time. Changes to the Model Master will update the models that use it.

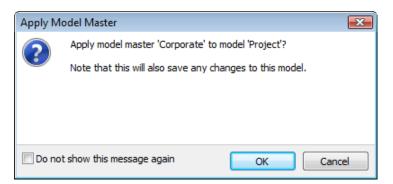
Previewing Model Masters

Before you apply a Model Master, you can preview it. To do this, drag an element from the Explorer Tree and drop it onto a Model Master in a floating Model Masters pane. This gives you a **Preview** window. You can resize this window for a clearer view of the Model Master. This saves you from opening the actual Model Master.

Applying and removing Model Masters

You can apply Model Masters to models in several ways:

• Use the Explorer Tree to open a Model Masters pane, and then drag a Model Master onto a model displayed in the workspace. By default, Business Architect tells you that the Model Master will be applied when dropped, as shown here:



• With the model displayed in the workspace, on the ribbon, click the **Model** tab, and then, in the **Model Master** group, use the gallery to select and apply a Model Master.

File Home Model Web View	
	inks abels
🔗 🛛 🔍 🧖 🎝 🗐 🖬 Jupiter	Manage Model Mast
Administrator	
Themes	Project Master
⊿ ∐ Libraries	
Epochs	
Matrices	
Model Masters	

• In the Explorer Tree, right-click the element, and then click **Tools**, and then click **Apply Model Master**. This displays the **Apply Model Master** dialog box.

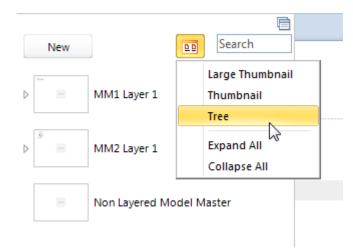
In each case, applying the Model Master saves the model, including any changes made prior to applying the Model Master.

You can also associate a Model Master with an element type in **Manage Themes**. This means the Model Master is automatically applied to any models created for elements of that type. See *Creating Element Types* (page 152) and its *Associating a Model Master with an element type* sub section for details.

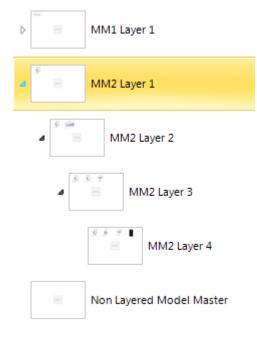
To stop a model using a Model Master, with the model displayed in the workspace, on the ribbon, on the **Model** tab, in the **Model Master** group, click **Use Blank**. This removes any applied Model Master.

Hierarchical Model Masters

Hierarchical Model Masters let you build up layers of Model Master content. Each Model Master layer can include pinned content. Use **Tree** view to see hierarchical Model Masters.



The b symbol indicates a hierarchical Model Master. Click this to expand that particular hierarchy (as shown in the previous image, you also have **Expand All** and **Collapse All** commands). For example:



To create Model Master hierarchies, do either of the following within Tree view:

- Click **New** to create a Model Master and then move it into position (drag and drop just like an element).
- Right click a Model Master and then click **New**. This creates a new Model Master that inherits from the original Model Master.

Using Model Masters with Active Enterprise

Active Enterprise has special features for Model Masters

- The **Element Navigates To** setting for matrices and other panels. This controls the Model Master used when an element is accessed from the panel.
- Conditional Model Masters. Rules that determine the Model Master used when an element does not have a model.

Element Navigates To takes precedence over any conditional Model Master setting. Both of these features are introduced below.

The Elements Navigates To setting

When developing a web based solution, you can control the Model Master used by an element when it is accessed from a matrix, Info panel, relationship, or certain graph panels. When one of these is selected on a model, the ribbon includes a **Web** tab. This includes the **Element Navigates To** command group. Use this to specify the Model Master used when an element is accessed from that item in an Active Enterprise environment.

🔚 🛃 🧐 🔻 🌃 🔻 AthenaB34 - MooD Busines	Drawing Tools	Panel	
File Home Model Web View	Layout	Settings	
Preview Model Using	Ö 🔣		
Settings Special Prev Page – Publishing Settings	view Allow Navigation	Allow Allow Fixed Editing Scrolling Headers * Element Behaviour	Own Page Element Navigates To
		Element benaviour	

Тір

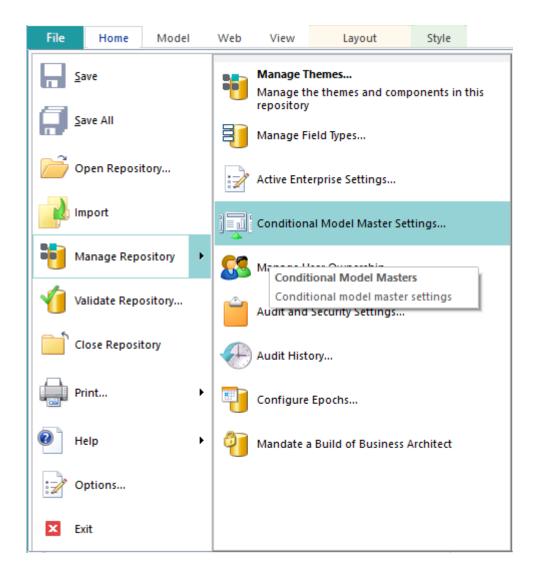
If you have set a Model Master for an item and then decide against using a Model Master, click **Own Page**. This displays the element on its own model. You cannot use the gallery to unset a Model Master.

Conditional Model Masters

Active Enterprise lets you set conditions that, when met, result in a particular Model Master being used when an element **does not have a model** (this is a key point). This means that the element gets a model based on the Model Master. Conditional Model Masters can also be used with relationships (relationships don't have models).

Conditions are rules that let you control both presentation and workflow when a repository is viewed in a web based solution. For example, you can impose a Model Master based on the status of an element, and the user involved. So, the Model Master for a finance user could include the full financial impact of an issue. Engineering users could be spared this detail and only see technical detail. Senior management could see everything. Conditional Model Masters let you tailor the presentation of elements to your various operational requirements and circumstances. Conditions can be simple or complex, and you can have multiple conditions working in conjunction.

To access this functionality from Business Architect, in the File tab, under **Manage Repository**, click **Conditional Model Master Settings**.



Click **Conditional Model Masters** to display the **Active Enterprise Conditional Model Masters** dialog box.

Active Enterprise Conditional Mode For elements of the type	Masters When viewing an element with	aa madal		X
	when viewing an element with	no model		
	If these Conditions are true	Use the Model Master		Edit
Activity	PowerUser	Management	-	Remove
🖅 🔄 Externals	ProjectTeam	Project Master	-	
🗄 🔄 Objects				Move Up
⊞ Scenarios ⊕				Move Down
🗄 🤙 Users				Conditions
🗄 🙀 Groups				New
€				
Relationships				Show All >>
				< Add
				< Add a Copy
				Test
Manage Conditions		ОК		Cancel

Use this dialog box to create your conditions.

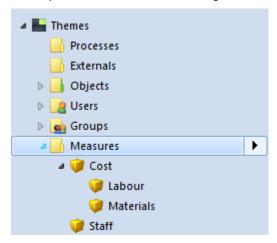
Measures

Note: See *Measures* in the *Key concepts* section (page 17) for general material on measures and their configuration in **Manage Themes**. The text below assumes you have measures available in the Explorer Tree.

Measures record performance. For example, cost is a typical measure that you might want to record, and then display in Info panels, matrices and charts. Measures are also used to monitor and report on the status of elements. For example, if a project cost measure exceeds a given threshold, a traffic light indicator can change to red.

Measures are elements, and therefore belong to a theme. Measures are also reusable items. Because of this, in the Explorer Tree, measures are listed in two places:

• Under **Themes**, in whatever theme your **measure types** have been created in. For example, **Measures** in the image here:



• In the **Performance** tab (in the Explorer Tree, click **Libraries**, and then click **Performance**). For example:

🄰 Performance [×					
🔰 Measure Types	👪 Thresholds			Default Values	Elements Measured	
Measures		Elements measure	d by this measure type. Drag eleme	nts into this window	to apply this measure type	а.
🍿 Labour 🍿 Materials 🍞 Staff		Search 🥡 Athena	Epoch	Ø	State Unknown State	

Both are different views of the same measures. The **Performance** tab gives you more direct control over measures, while having the measures listed under **Themes** lets you see and use measures more easily when other tabs are displayed in the workspace (for example, when you want to drag a measure onto an element).

Measures are applied to elements. Themes define what measures can be applied to their elements. As shown in the following image, if an element can have a measure, its definition will include a **Measures** field. This lists the measures applied to the element.

Difference Athena	X						
Engineering	Athena						
Measures	<	Measures					0
		Search	Epoch	State	Actual	Goal	Apply to new children
		🔰 Cost	🖭 Jun 2011	🕑 Unknown St		n/a	No
		🔰 Staff	🖭 Jun 2011	💿 Unknown St		n/a	No
		Add measure 🛛 🖞	Browse Re	emove			Columns 🕁 🔻 🛓

When a measure is applied to an element, this creates a **measure instance**. This is the value of that measure on that element for each epoch in effect. For example, the following image shows **Cost** from the previous image (you would right-click **Cost**, and then click **Open** to get this):

🥖 🛛 Athena.Cost.Jun 2011	X			•
source Athena	Instance of Cost	Athena.CostJun 2011	MEASURETYPE Cost	EPOCH Jun 2011
Cost	Actual: Cost			
Thresholds	Cost			
New pick list	•			
	Thresholds			
	Thresholds of a performance	e measure		
	Use thresholds defined	i below 🔻		
	Show threshold details			
	New pick list			
	Cost State			
	🔍 💿 Unknown State	•		
	Apply to new children			

All measure instances have the same naming format of **Element.Measure.Epoch**. This uniquely identifies them, as illustrated by **Athena.Cost.Jun2011** in the preceding image.

Note: Measures are often populated with data imported using a regular synchronization (SAT). For example, you might import project costs on a monthly basis.

Throughout Business Architect, you can access and use measures and measure instances. For example, you can include them in an Info panel, as shown in the following image.

Content	Inputs	Results
Subject of panel:		use subject of the model
Information shown		Cost -
Manage Columns		
Show the number of	results only	elect Content
		Select the information to show in this panel.
		Information for: 🧽 Porus 💌
		Show a single measure
		✓ Cost

You can also use Epochs to record measures over a block of time. This allows calculations over time, and trend analysis. There is an *Epochs* guide. This is available within the Support area at www.moodinternational.com.

Variants

Variants are copies of elements. This can be a single element, or an element and its descendant elements. Variants know what element they are derived from, and elements know which variants have been created from them. Variants have the same definition, models and other information as the element they are copied from. However, once created, they are separate and independent elements. Originals and variants do not inherit or propagate changes between each other, and deleting one does not affect the other (other than removing the knowledge of being a variant, or of having a variant).

Variants are useful if:

- You have a core process that varies slightly between implementations. You can model the core process, and then quickly create the divergent cases you require. For example, a project process might vary slightly between geographic regions. You could have a core process for your primary region, and then create variants of this process for your remaining regions that you modify as required.
- You want to progressively develop parts of a repository. You can create a prototype of some repository structure, and then create a variant in order to preserve a base point before you make further changes. You can then easily return to this base point and make comparisons.

Finding out if an element is or has variants

Task 14 To see if an element is or has variants:

1. In the Explorer Tree, right-click the element, and then click **Open**.

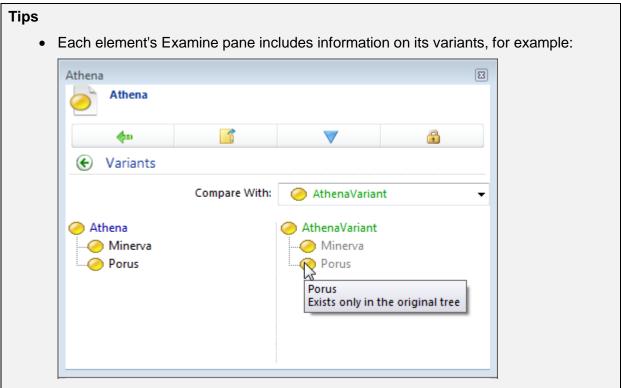
This displays the element's definition in the workspace.

2. Click the Variants button (in the top right corner of the element's definition).



This displays whether the element is a variant of another element, and whether it has variants of itself.





- You can filter the Explorer Tree by variants. This quickly shows you what variants you have in your element hierarchy.
- If an element's shortcut menu includes Disconnect Variant, it's a variant.
 - Creating a variant and then immediately disconnecting it is an effective means of creating a copy of an element (there is no element copy command in Business Architect, although you can copy their symbols on a model).

Creating variants

Task 15 To create variants of an element:

- 1. In the Explorer Tree, right-click the element and hold the mouse button down.
 - (Creating variants is a right-click drag drop operation.)
- 2. Position the pointer at the location you want to create the variant(s).

a 🔚 Themes	
a 📙 Projects	
a 🧊 Athena 🔹 🕨	
🥡 Minerva	
🥡 Porus	
🔰 Jupiter	
🔰 Mercury 🔥	

The underlined element will become the variant's parent in the hierarchy (in this example **Jupiter**).

3. Release the right mouse button.

This displays the shortcut menu shown here:

a 🔚 Themes a 🔒 Projects	
🔺 🥡 Athena	
🥡 Minerva	3
🥥 Porus	
🥡 Jupiter	
🥥 Mercury	Move Here
Processes	Create Variant Here
📄 Externals	Connect As Variant
Objects	Cancel

4. Click Create Variant Here.

This displays the Variant Wizard.

Variant Wizard	8
Welcome This wizard guides you through creating a variant structure.	*
A variant is a copy of an element, including its definition, models and other associated information. A variant knows the original element from which it was created.	
Creating a variant can include descendants of the original.	
This wizard guides you through creating a variant structure.	
Don't show this Welcome Page again.	
< Back Next > Cance	el

About Connect as Variant

The **Connect as Variant** command (which you can see in the image of the menu) makes an element a variant of a compatible element. This only links the two in that relationship. The actual element definitions are unaffected (that is, the variant is not overwritten with the definition of the element it is connected to).

5. Use the wizard to complete the process.

To help you:

• You can choose to include all descendant elements, or just the element that you initially right-clicked.

Variant Wizard	X
Hierarchy options Define the extent of the variant structure.	
Underneath 'Jupiter', Create a variant of 'Athena' Only (includes all models and definition).	
 Including all descendants. 	
< Back Next > Car	ncel

• You can add a suffix or prefix to the names of the variants being created and apply this to just the initial element, or to all descendant elements. For example, you could add **V1** as a suffix to the first variant, but leave the descendant variant elements with the same names as the originals.

Variant Wizard		8
Naming options Choose how the name	s of new (variant) elements will be created	4
When creating variants		
Apply extra text	VariantA	
📝 Apply the text a	as a prefix	
Apply extra text	t to all descendants	
	< Back Next >	Cancel

When the wizard is finished, the variants are added to the hierarchy at the requested location (in this example, under **Jupiter**).

🔺 🏪 Themes
a 📑 Projects
a 🧊 Athena
🧊 Minerva
🧊 Porus
a 🧊 Jupiter
a 🧊 VariantAAthena 🕨 🕨
🥡 Minerva
🥡 Porus
🎯 Mercury

SAT (the Synchronize library)

Synchronization Activation Technology (SAT) lets you synchronize your repository with a variety of data sources. SAT is one of the most powerful features in MooD. It gets data into and out of your repository. For example, you might have a spreadsheet of costs that you need to import into your repository on a weekly basis, or you might want to populate a theme with details from a database. SAT lets you configure and manage such exchanges of information. Synchronizations can be scheduled, and they are fully audited. However, instead of importing & potentially duplicating data, consider using **Data Table Themes** instead.

Business Architect comes with numerous preconfigured synchronizers including Microsoft Excel import and export, Microsoft PowerPoint, assorted databases, SSIS, XML, other MooD repositories and MooD Model Driven Documents (the Documents synchronizer).

Some synchronizers exist to help you with repository maintenance, for example the Manage Aggregation Cache and Delete Audit History synchronizers.

Synchronizers are managed on their own tab in Business Architect's workspace. To display this, in the Explorer Tree, under **Libraries**, click **Synchronize**.

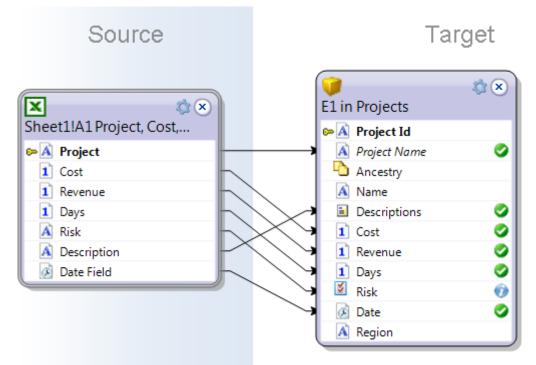
Everything you need to create, manage, execute and monitor SAT is on the **Synchronize** tab. The **Insert** gallery includes all the synchronizer types you have access to. Synchronizers can be organized into groups. The **All** and **General** groups are created for you, and, on the ribbon, click **New** (in the **Groups** command group) to add more. Individual groups of synchronizers can be executed directly, or according to a schedule. Hence, consider how your synchronizers will be executed when you organize them in your library.

Typical synchronizers rely on mapping data from a source to a target in the repository. Business Architect guides you through the process. For example, the following image shows you the first step in adding a Microsoft Excel Import synchronizer. This is selecting an Excel file that includes the data (or an example of the data) you want to import.

O Synchronize New Microsoft Excel Import Synchronizer	-
Source	Target
Open Type in the path/web address of the Excel file to the file is local you can use the Browse button to Open: OK Cance	Overview 🖾
Add Connect My Field Modifiers	Properties 🤣 Validation Results
Add data from Excel	Processes Objects Scenarios Roles

This next image (from later in the same process) shows how data from a source Excel spreadsheet is mapped to a particular element in a theme. Business Architect presents you

with the source and the target. You then link them, as shown, to produce a mapping. Elements that conform to this mapping will be created (or updated) when the synchronizer is executed.



Individual mappings can include **field modifiers**. These transform the format or structure of data as it is imported. Numerous field modifiers are available. For example, the Hyperlink string modifier lets you import active web addresses into formatted text fields. There are also modifiers to convert the format of dates, split or combine strings, and round numbers.

This is a very brief introduction to what synchronizers are, and where they are in Business Architect. The best way to learn about SAT is to experiment with importing source files. Provided you start with a valid source file, importing content using a synchronizer is just a matter of mapping it onto suitable targets in the repository. Business Architect will guide you in this. Export synchronizers are simpler in that you get the output you ask for in the synchronizer's target file format.

Guides covering the Microsoft Excel Import synchronizer and an introductory video are available in the Support Area at www.moodinternational.com. There is also a video and guide covering Model Driven Documents (MDD) – this is the Documents synchronizer that you use to generate reports based on your repository content.

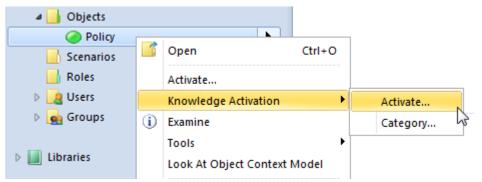
Knowledge Activation

Note: Knowledge Activation has been part of MooD for many versions. Whilst it remains a useful technology we now recommend using hyperlinks to link to external resources, particularly if you are using Active Enterprise. See *Using hyperlinks instead of Knowledge Activation* (page 145) for details.

Knowledge Activation is the general term for getting a Process or Object element to open an external resource such as Microsoft Office documents, webpages, PDFs, files, sound clips and many more. Elements become linked to the piece of knowledge they activate. For example, if you have an element that represents a policy document, then that element appearing on a published model would open the actual policy document. Knowledge Activation makes the resources represented in a repository directly accessible.

Knowledge Activation is only supported by the Process and Object default themes. You cannot use it with universal themes. And, if you want to use it with Active Enterprise, you must use the URL to the resource (**C:**\ paths will not work).

Business Architect comes with a suite of Knowledge Activators. In the Explorer Tree, they are listed under **Libraries**. Each Activator is preconfigured to collect the detail required for that type of external data source. Activators are associated with elements. When you right-click an element in the Explorer Tree, its context menu includes an **Activate** command, and a **Knowledge Activation** submenu also with an **Activate** command. Use this to select and configure an Activator.



Knowledge Centres

In the Explorer Tree, under Libraries, Knowledge Activation also includes Knowledge Centres. Note that Knowledge Centres do not work with Active Enterprise.



Knowledge Centres pull together collections of resources and make them readily available to a repository. For example, it can specify a location where all your external policy documents reside. Knowledge Centres help overcome potential issues when resources are moved, as they include logical, not physical, references. A wizard guides you through the process of creating Knowledge Centres.

Using hyperlinks instead of Knowledge Activation

Consider using hyperlinks in formatted text fields to link to external resources. These fields contain text that you format as hyperlinks using the **Hyperlink** command on the ribbon. Alternatively, select the text, right click and choose **Insert Hyperlink**.

SAT includes the Hyperlink field modifier that lets you import hyperlinks. A key benefit of this is that you can make imported hyperlinks open their target in a new window. A video covering this is available in the Support Area at www.moodinternational.com.

You can also place hyperlinks directly on models. On the ribbon's **Home** tab, in the **Insert** group, if you click **More**, you will see **Hyperlink**.

Here is an example of what you could do with hyperlinks. A Project element has a formatted text field that links to a resource. You are deploying an Active Enterprise solution and want to include a table complete with links that open these resources. Assume the solution is in an Active Enterprise folder **inetpub\wwwroot\ProjectSolution** and that the resources are in a sub folder called **Resources**. You would:

• Use a Microsoft Excel Import synchronizer with the Hyperlink field modifier to populate the formatted text fields in the Project elements. Alternatively, manually populate the fields ensuring that they are formatted as hyperlinks.

Assuming the server is called **SolServer.CloudApp.Net**, the hyperlinks would have this format:

http://SolServer.CloudApp.Net/ProjectSolution/Resources/ProjectResource

- Create a Data Sheet matrix that finds the Project elements and includes the formatted text field as a column. Also make sure the **Matrix** tab has:
 - Publish matrix set to Yes (as HTML). This setting is in the Matrix group.
 - Plain text HTML set to False. This setting is in the Cells group.
- Include the matrix on the model.

Active Enterprise

Active Enterprise is the module that web enables models. Active Enterprise is integrated into Business Architect. Action panels are controls that allow you to configure the pages in your web solution (pages are models). In addition, many of the other items that you place on models include web configuration options, for example, animation effects in the Radial chart.

The ribbon for every model includes a **Web** tab. For example:



Use these to control how a model appears and functions in a browser. For example, the **Allow Navigation** setting determines whether elements open their own models when the user clicks them. As far as possible, the **Preview** command lets you test your models without setting up an actual Active Enterprise installation.

Active Enterprise components

Publishing solutions in a live environment involves two other pieces of MooD technology:

• Business Integration Engine (always referred to as BIE)

BIE optimizes your repository for Active Enterprise and maintains an active connection to the database.

Active Publisher

This is the tool that produces and maintains the compiled ASP.NET web portal to your repository.

Note: Both Internet Information Server (IIS) and ASP.NET need to be on the same machine as Active Publisher.

Documentation is available covering Active Enterprise setup.

Although a standard Business Architect licence lets you develop web solutions (i.e. use and test Action panels), to deploy these solutions you need an Active Enterprise licence.

Home Pages

Each user and user group in Business Architect has a **Home Page**. This is the model displayed when a user logs into a repository by means of Active Enterprise. This model can be the user's model, a specific element's model, or the model associated with the user group that the user is a member of. For example:

🤱 George 国				
User George				
Description Windows Login Name	Description Analyst. Northern Division. Windows Login Name			
Home Page				
	Home Page The Home Page for this user			
	Home Page is: Chosen by my user group 🗸			
	Chosen by my user group			
	This user's model 네가 The model of the element selected below			

See *Users, user groups and permissions* in the *Introducing administration* section (page 149) for more details on user management in Business Architect.

Introducing administration

If you are a member Business Architect's **Administrators** user group, you have access to administrative features in Business Architect. Some are introduced briefly here.

Note: A lot of repository administration is performed in Repository Manager (such as upgrades and backups). See *Repository Manager* on page 11 for an introduction.

Users, user groups and permissions

Business Architect has **users** and **user groups**. By default, there is an **Administrator** user and an **Anonymous** user. The **Administrator** user is a member of the **Administrators** user group. All users are automatically members of the **Everyone** user group. Users get their permissions from the user group(s) that they are members of. Members of the **Administrators** user group can create additional users and user groups, and reset passwords.

The **Anonymous** user exists to provide login free access to a repository. Hence, it is an entirely locked down user. You must specifically grant **View on Web** permission to those areas you want the **Anonymous** user to see.

Elements have permissions set by user group. This means that elements can have different permissions for different user groups. For example, one user group might be allowed to edit an element, while another user group cannot even view that element. There are also **library** permissions for certain administrative powers, including managing matrices, queries and synchronizers. Again these are set by user group.

Collectively, users, user groups and permissions let repository administrators implement a user and permissions hierarchy appropriate to the needs of their repository. Users and Groups are themes in their own right, and permissions are managed centrally by means of the **Permissions** tab. You can also have **field** permissions on themes. However, most of the time, administrators will deal with element and library permissions.

There is a User Management and Permissions Guide that covers this in detail.

Note: You can also set permissions by user, but we recommend that you create user groups, apply permissions by user group, and then give your users membership of an appropriate user group.

Audit and Security

Members of the Administrators user group can control auditing and security using the Audit and Security dialog box. Click File, point to Manage Repository, and then click Audit and Security Settings.

Audit and Security	ବୃ	23		
Audit Settings Audit Size Password Settings				
Audit history warnings Image: Warn me on the Home page when the size exceeds 1000	00 ev	ents.		
Audit history events The audit history can grow large over time. You should monitor its s	ze	=		
regularly and delete old events if necessary. Keeping audit history may be an important requirement for the end user. Please read all information provided by the 'More' buttons.				
Perform the clean during an off-peak period. Rebuilding database in beforehand can reduce the impact. To reclaim disk space, perform a operation followed by an index rebuild.		:		
Distributed Working: 18 (more)				
Forcefully delete events (not recommended)				
Change History: 72 (more)				
Global actions: 32 (more)				
Delete selected events Older than 30 days	e Now.			
ОК	Са	ncel		

The preceding image shows the **Audit Size** tab. You can use this tab to occasionally clear down the audit history. This can get quite large, and affect performance. However, typically administrators will use the Delete Audit History synchronizer to automate the management of this.

The Password Settings tab lets you enforce passwords, and ensure their complexity.

Introducing Manage Themes

Manage Themes is where you define and maintain the meta-model for your repository. Designing and maintaining meta-models is advanced usage but it is helpful to understand what can be done in **Manage Themes** and how the definitions in your meta-model dictate what you can do in Business Architect. Much of this has been covered elsewhere in this guide (particularly in the *Key Concepts* section starting on page 14) so this section concentrates on the mechanics of using **Manage Themes** for some common tasks.

Only members of the **Administrators** user group can undertake theme management. All themes are created and maintained within a single dialog box accessible from the ribbon. Click **File**, point to **Manage Repository**, and then click **Manage Themes**. This opens the **Manage Themes** dialog box, as shown in the following image:

Themes	Connections	Details of: Processes	
	b x e e]	
Processes Externals		Names Appearance	
Objects		Name	Processes
🛛 📴 Users		Description	Business processes which define capabilites
🛛 🛖 Groups		Visible	Yes
Epochs		Theme colour	Default
Measures <new theme=""></new>		ID	9DF3746FDAE8497FA8E091822F02DC94
is theme is a predefined th	neme and cannot be deleted.		OK Cancel

Manage Themes is organized in two sections:

- Themes. This is where you create themes, element types and measure types.
- Connections. This is where you create standard relationships and measure relationships.

Hiding themes from Explorer Tree

You might want to hide some of the default themes. To do this, change the **Visible** setting for each theme that you want to hide, as shown here.

Themes Cor	nnections	Details of: Processes	
		₽	
Processes		Names Appearance	
Process Process Activity Model		Name	Processes
Recess Capability Model		Description	Business processes which define capabilities
Process Capability Mode			
Process Capability Mode	-		
	-	Visible Theme colour	Not in Explorer Bar and Home Default

Creating themes

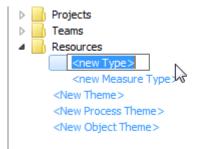
To create a new universal theme, open **Manage Themes**, click **<New Theme>** and give it a name. The same name will appear in the Explorer Tree.

M	anag	ge t	hemes of elements	and connectio	ons between the	em	-
			Themes	Connect	tions		Details of: <new theme=""> —</new>
					h X+		
	⊳		Processes				
	⊳		Externals				
	⊳		Objects				
	⊳		Users				
	⊳	-	Groups				
	⊳		Epochs				
	⊳		Projects				
	⊳		Teams				
			<new theme=""> <new process="" th="" theme<=""><th>≥ &</th><th></th><th></th><th></th></new></new>	≥ &			
			<new object="" td="" theme<=""><td>></td><td></td><td></td><td></td></new>	>			

New themes are not useable until they contain at least one element type.

Creating element Types

In any universal theme, to add a new element type, click **<new Type>** and give it a name.



Once the element type is named, you get three tabs: **Names**, **Appearance** and **Definition**. Use these to define the element type.

The **Definition** tab is where you specify the fields that each element of that type will have.

Themes Connections	Details of Building
Processes Externals Objects	Names Appearance Definition
Users Groups Fojects Projects Resources Resources	Remo Move Used E
<new process="" theme=""> <new object="" theme=""></new></new>	Add Fields It Relationship • I Measure • ID:

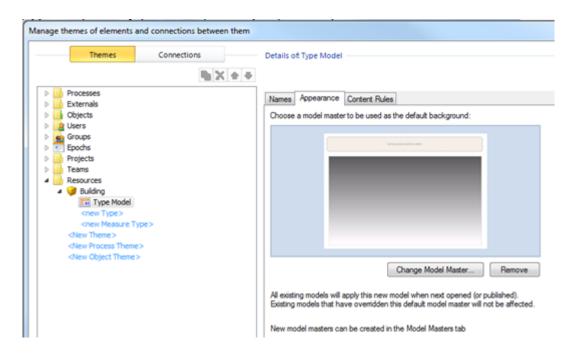
Use:

• **Fields** to add any standard fields you require. For example, date fields and number fields. The dialog box lets you add new field types. Field types are reusable. For example, once you define a Pick List field, you can use it anywhere.

Note: Formatted text fields hold text in HTML format, and as such, it can include hyperlinks. Users cannot edit the raw HTML encoding. There is a button on the ribbon to format text selections within formatted text fields, and to convert portions of text into hyperlinks, and there is a **Hyperlink** field modifier to let you SAT hyperlinks into formatted text fields (for which there is a video in the Support Area at www.moodinternational.com).

- **Relationship** to add a field that will hold a standard relationship to another element type. You define standard and measure relationships on the **Connections** tab.
- **Measure** to add a field that will hold a measure relationship to a measure type.

If you want to associate a Model Master with an element type, click **Type Model** and then use the **Appearance** tab to select the Model Master. For example:



Creating standard relationships

See *Relationship* in the *Key Concepts* section (page 16) for some guidance on this. Also, a video demonstrating this is available within the Support Area at www.moodinternational.com.

Creating measure types and measure relationships

A *Measures* guide covering how to create measure types and relationships in **Manage Themes** is available within the Support Area at www.moodinternational.com. There is also a video.

The diagram below is taken from the guide. It illustrates creating a measures theme, measure type, measure relationship and then applying a measure to an element. If you need more information, see the guide.

